

Adopted by the Board of Education on April 5, 2021

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For nearly two decades, I have had the honor to complete school based and district level budgets. The 2021-2022 budget brings unique obstacles never previously imagined.

Over the last twelve months, we have endured the COVID-19 pandemic and its impact on society, community, and education. We opened in-person on August 26 , 2020 , and have transitioned day-to-day to face many obstacles. I am beyond proud of our students, staff, parents, and community. I also realize that the challenges from this pandemic are not over.

What we know and what we don't know changes daily. Will there be social distancing in 2021-2022? Will we be able to provide on-site after school enrichment? What is the social-emotional impact of this pandemic? What is the future of remote learning? These are the lasting questions. Meanwhile, through everything, we know there are learning gaps to close. In summary, yes there are obstacles, but we are stronger today than we were before this pandemic. We have proven that together, anything is possible and we will continue to adjust, focus on our children, and refuse to settle.

The budget presented to the Board of Education on March 8, 2021, represents a $0 \%$ change for the total local contribution of W arren, Morris, and Goshen. We continue to work with our town leaders to stabilize the annual changes and also address ongoing need. This proposed budget continues our promise to the future and invests $\$ 500,000$ in capital needs. We remain vigilant on funding for our children, our schools, and preserving long-term sustainability.

On April 5, 2021, the Board of Education is expected to take action on the proposed budget. The Board will hold its annual Budget Hearing on April 19,2021 at $7: 00$ p.m. in the renovated James Eisenhaure Auditorium at WAMOGO. The annual Budget Vote will be held on May 3, 2021 at 7:00 p.m. at WAMOGO.

Stay healthy. Stay strong. We continue to live forward.


Chris
$\checkmark$ Open Door Fridays - Every Week
$\checkmark$ Public Questions / Suggestions - December 2020
$\checkmark$ BOE Budget Workshops \#1 - January 11, 2021
$\checkmark$ Staff Meetings - January 2021
$\checkmark$ Public Responses - February 2021
$\checkmark$ BOE Budget Workshops \#2 - February 8, 2021
$\checkmark$ Town Tour - Week of February $22^{\text {nd }}$
$\checkmark$ Superintendents Budget - March 8, 2021
$\checkmark$ Staff Budget Presentations - Week of March $8^{\text {th }}$
$\checkmark$ BOE Meeting-April 5, 2021

- Budget Hearing - April 19, 2021
- Budget Meeting - May 3, 2021


## Enrollment Report (2.1.2021)



Region 6 Enrollment Report February 2021

## K-12 Enrollment Summary by Town

|  | Warren | Morris | Goshen | Non-Residents | Total K-12 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Current Total 2-1 | 114 | 198 | 320 | 204 | $\mathbf{8 3 6}$ |
| 2019-20 Total 2-1 | 120 | 217 | 329 | 190 | $\mathbf{8 5 6}$ |
| Net Difference | $(6)$ | $(19)$ | $(9)$ | $\mathbf{1 4}$ | $(\mathbf{2 0})$ |

## Preschool Enrollment: February 2021

| Preschool Enrollment |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\square$ Gos | Warre |  | Pre-K 3 | Pre-K 4 | Total Pre-K |
| 20 15 | - | 14 | Warren | 3 | 4 | 7 |
| 15 | 10 |  | Morris | 6 | 6 | 12 |
| 10 |  |  | Goshen | 10 | 14 | 24 |
| 5 |  | 6 | Current Total 2-1 | 19 | 24 | 43 |
|  | 6 |  | 2019-20 Total 2-1 | 27 | 30 | 57 |
| 0 | 3 | 4 | Net Difference | (8) | (6) | (14) |
|  | PK 3 | PK 4 |  |  |  |  |



K-6 Enrollment by School


|  | K | Gr. 1 | Gr. 2 | Gr. 3 | Gr. 4 | Gr. 5 | Gr. 6 | Total by School | In Person | Remote <br> Learners | Total by Town |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Warren | 8 | 6 | 10 | 9 | 9 | 7 | 10 | 59 | 53 | 6 | 60 |
| Morris | 12 | 16 | 18 | 16 | 15 | 17 | 18 | 112 | 98 | 14 | 112 |
| Goshen | 14 | 28 | 24 | 28 | 23 | 24 | 33 | 174 | 135 | 39 | 173 |
| Current Total 2-1 | 34 | 50 | 52 | 53 | 47 | 48 | 61 | 345 | 277 | 68 | 345 |
| 2019-20 Total 2-1 | 56 | 52 | 50 | 46 | 44 | 53 | 44 | 345 |  |  | 345 |
| Net Difference | (22) | (2) | 2 | 7 | 3 | (5) | 17 | 0 |  |  | 0 |

WAMOGO Enrollment: February 2021


|  | Middle School | In person | Remote Learners | High School | In person | Remote Learners | Grades 7-12 | AGRI-SCI Program | Comprehensive Program |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current Total [2-1] | 102 | 82 | 20 | 379 | 261 | 118 | 481 | 253 | 126 |
| 2019-20 Total [2-1] | 98 |  |  | 408 |  |  | 506 | 248 | 160 |
| Net Difference | 4 |  |  | (29) |  |  | (25) | 5 | (34) |



## Academic Performance Report



- Region 6 has made tremendous progress over the course of 5 years for academic performance grades 3-8 as measured by the CT Smarter Balanced Assessment.
- Entered the fall of 2019 with our goal of $80 \%$ for ELA and $70 \%$ for Math with optimism to reach that by the spring of 2020



## Covid-19

- Access to emergency remote instruction
- Unfinished learning
- Potential learning loss
- Trauma and social emotional health

Where are we now?

Where are we typically this time of year?


K-2 STAR Assessments



| STAR Math Grades 1 and 2 |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Grade | 2019 Fall | 2020 Fall | Year to <br> Year <br> Change | Cohort Change |$|$| Chade 1 |
| :---: |



Grades 3-8 STAR Assessments

STAR Reading and Math Grades 3-8 -- 4 Year Trend


- Reading scores remains fairly consistent with the 4 year trend
- Math results are lower than previous fall by 8 percentage points and the lowest in 4 years


## STAR Reading Fall 2020

Percentage of Students in each Achievement Category
Level 1 Level 2 Level 3 Level 4

Fall of 2020: 70\% At/Above
-3 percentage points from previous fall


| STAR Reading Grades 3-8 |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Grade | 2019 Fall | 2020 Fall | Year to Year <br> Change | Cohort <br> Change |
| Grade 3 | $65 \%$ | $51 \%$ | $-14 \%$ |  |
| Grade 4 | $83 \%$ | $81 \%$ | $-2 \%$ | $16 \%$ |
| Grade 5 | $76 \%$ | $78 \%$ | $2 \%$ | $-5 \%$ |
| Grade 6 | $72 \%$ | $64 \%$ | $-8 \%$ | $-12 \%$ |
| Grade 7 | $70 \%$ | $82 \%$ | $12 \%$ | $10 \%$ |
| Grade 8 | $71 \%$ | $67 \%$ | $-3 \%$ | $-3 \%$ |

Fall of 2019: 73\% At/Above

## STAR Math Fall 2020



Fall of 2019: 48\% At/Above


Overall Observations \& Strategies

## Actions \& Strategies

Comparing fall data from year to year, reading scores remained consistent despite the disruption to learning this past spring.

Like many other districts, results for the fall benchmark for mathematics are significantly lower than typical starts to the school year.
[8 percentage point decrease compared to last fall for grades 3-8]

Identify specific standards, targets, and skills as relative areas of strength and weakness at the district, school, classroom and student level to inform instruction.

Implementing a new math curriculum that provides coherence from grades K through Algebra II.

Addressing unfinished learning by adapting math units to include important prerequisite skills to access grade level content.

Monitoring and adjusting the scope and sequence to ensure students engage in the major works of the grade by the end of this school year.

Utilize the Smarter Balanced interim assessment blocks to monitor progress toward key grade level competencies.

In the primary grades, based on the fall STAR screening, these grades were not as greatly impacted and performance in math and reading are encouraging for these grade levels.

Enhance and personalize learning through the implementation of core programs. [Phonics Units of Study, Lexia, Illustrative Mathematics, Dreambox]

2021-2022 Proposed Revenue


| Revenue |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Budgeted Revenue(2020-2021) |  | $\begin{gathered} \text { Projected Revenue } \\ \text { (2020-2021) } \\ \text { (as of 1.1.2021) } \end{gathered}$ |  |  | Revenue 22) |  | v. <br> get 21) |
| Tuition |  |  |  |  |  |  |  |  |
| ASTE Tuition (Regular Ed) | \$ | 1,330,485.00 | \$ | 1,330,485.00 | \$ | 1,398,715.00 | \$ | 68,230.00 |
| ASTE Tuition (Spec Ed) | \$ | 200,000.00 | \$ | 275,000.00 | \$ | 275,000.00 | \$ | 75,000.00 |
| Pre School Tuition | \$ | 48,000.00 | \$ | 48,000.00 | \$ | 48,000.00 | \$ |  |
| State Revenue |  |  |  |  |  |  |  |  |
| ASTE Grant | \$ | 1,050,000.00 | \$ | 1,075,000.00 | \$ | 1,092,000.00 | \$ | 42,000.00 |
| Medicaid | \$ | 55,000.00 | \$ | 25,000.00 | \$ | 55,000.00 | \$ |  |
| Excess Costs (Special Education) | \$ | 50,955.00 | \$ | 75,000.00 | \$ | 75,000.00 | \$ |  |
| Other (Local) |  |  |  |  |  |  |  |  |
| Misc | \$ | 24,000.00 | \$ | 94,000.00 | \$ | 40,000.00 | \$ | 16,000.00 |
| Interest | \$ | 45,000.00 | \$ | 22,500.00 | \$ | 22,500.00 | \$ | -22,500.00 |
| Rental Fees | \$ | 7,500.00 | \$ |  | \$ | 7,500.00 | \$ |  |
| FY Carryover | \$ | - | \$ | 610,359.00 | \$ |  | \$ |  |
| Adjustments (State Revisions Grants, LPS) | \$ | 120,000.00 | \$ | 259,955.00 | \$ | 250,000.00 | \$ | 130,000.00 |
| Total Revenue | \$ | 2,930,940.00 | \$ | 3,815,299.00 | \$ | 3,263,715.00 | \$ | -551,584.00 |


| Town Assessments |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Budgeted Revenue (2020-2021) |  | $\begin{gathered} \text { Projected Revenue } \\ \text { (2020-2021) } \\ \text { (as of 12.1.2020) } \end{gathered}$ |  | Proposed Budget Revenue(2021-2022) |  | Difference <br> (Budget 20 vs. <br> Proposed Budget 21) |  |
| Warren |  | 3,139,727 | \$ | 3,139,726.51 | \$ | 3,047,847.20 | \$ | -91,879.31 |
| Morris |  | 5,578,853 | \$ | 5,578,852.88 | \$ | 5,578,649.88 | \$ | -203.00 |
| Goshen |  | 8,588,839 | \$ | 8,588,838.61 | \$ | 8,680,921.92 | \$ | 92,083.31 |
| Special Credit for 2020-2021 (Related to COVID-19 PANDEMIC) | \$ | - | \$ | -500,000.00 |  |  | \$ | 500,000.00 |
| Total Town Assessments | \$ | 17,307,418.00 | \$ | 16,807,418.00 | \$ | 17,307,418.00 | \$ |  |
|  |  |  |  |  |  |  |  |  |
| Total Revenue | \$ | 20,238,358.00 | \$ | 20,622,717.00 | \$ | 20,571,133.00 | \$ | 332,775.00 |



Local Revenue Changes (2012-2021) ..... 27


Total Assessment Changes (2012-2022)

2021-2022 Proposed Expenses


Proposed Expenses

| Category | Budgeted Expense (2020-2021) | Revised Expense (as of 1.1.2021) (2020-2021) | Proposed Expense (2021-2022) | Difference <br> (Projected v. Revised) | \% Change (Proposed v. Revised) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1) Certified Salaries | \$8,830,745.00 | \$8,830,745.00 | \$8,713,988.50 | -\$116,756.50 | -1.32\% |
| 2) Classified Salaries | \$2,421,309.00 | \$2,455,942.00 | \$2,464,395.00 | \$43,086.00 | 1.78\% |
| 3) Employee Benefits | \$3,991,552.00 | \$3,971,552.00 | \$3,934,459.78 | -\$57,092.22 | -1.43\% |
| 4) Learning Programs and Contracted Services | \$1,103,234.00 | \$1,143,234.00 | \$1,114,404.00 | \$11,170.00 | 1.01\% |
| 5) Tuition | \$354,000.00 | \$354,000.00 | \$406,000.00 | \$52,000.00 | 14.69\% |
| 6) Transportation | \$996,279.00 | \$891,647.00 | \$996,279.00 | \$0.00 | 0.00\% |
| 7) Shared Services | \$688,458.00 | \$688,458.00 | \$1,174,754.00 | \$486,296.00 | 70.64\% |
| 8) Administration | \$394,830.00 | \$419,830.00 | \$387,430.00 | -\$7,400.00 | -1.87\% |
| 9) Operations and Maintenance | \$667,951.00 | \$692,951.00 | \$639,422.72 | -\$28,528.28 | -4.27\% |
| 0) Capital and Debt | \$690,000.00 | \$840,000.00 | \$640,000.00 | -\$50,000.00 | -7.25\% |
| CONTINGENCY | \$100,000.00 | \$334,358.00 | \$100,000.00 | \$0.00 | 0.00\% |
| Total Expenses | \$20,238,358.00 | \$20,622,717.00 | \$20,571,133.00 | \$332,775.00 | 1.64\% |


| Category Cost (2021-2022) |  |  |
| :--- | ---: | ---: |$|$

\$640,000


- Certified Salary
- Non-Cert Salary
- Health Benefits
- Transportation
- Capital and Debt
Major Cost (2021-2022) ..... 31


## Category 1: Certified Salary



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CATEGORY 1: CERTIFIED SALARIES |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 100-1000-1130-1-1-1-40 | CERT REG INST | \$423,564 | \$428,042 | \$442,084 | \$442,581 | \$515,426 | \$444,619 | \$(70,807) | -14\% |
| 100-1000-1130-2-1-1-40 | CERT REG INST | \$684,102 | \$703,017 | \$724,568 | \$701,709 | \$729,254 | \$652,024 | \$(77,230) | -11\% |
| 100-1000-1130-3-1-1-40 | CERT REG INST | \$987,056 | \$983,791 | \$992,136 | \$1,083,960 | \$1,100,235 | \$1,049,238 | \$(50,997) | -5\% |
| 100-1000-1130-4-1-4-40 | CERT REG INST | \$2,481,840 | \$2,509,957 | \$2,566,486 | \$2,565,708 | \$2,588,105 | \$2,921,821 | \$333,716 | 13\% |
| 100-1000-1130-7-1-4-40 | CERT REG INST | \$476,766 | \$444,942 | \$484,335 | \$454,456 | \$464,308 | \$503,966 | \$39,658 | 9\% |
| MOVED TO SHARED | CERT REG INST (K-12 LA) | \$- | \$- | \$80,000 | \$14,352 | \$90,000 | \$- | \$(90,000) | -100\% |
| MOVED TO SHARED | CERT REG INST (K-12 STEM) | \$102,000 | \$101,650 | \$97,418 | \$97,418 | \$84,527 | \$- | \$(84,527) | -100\% |
| 100-1000-1132-1-1-1-40 | LONGEVITY | \$6,800 | \$6,800 | \$7,200 | \$7,200 | \$5,600 | \$2,800 | \$ $(2,800)$ | -50\% |
| 100-1000-1132-2-1-1-40 | LONGEVITY | \$8,400 | \$8,400 | \$5,600 | \$6,400 | \$6,400 | \$7,200 | \$800 | 13\% |
| 100-1000-1132-3-1-1-40 | LONGEVITY | \$3,800 | \$3,800 | \$4,000 | \$4,000 | \$6,800 | \$7,600 | \$800 | 12\% |
| 100-1000-1132-4-1-4-40 | LONGEVITY | \$8,000 | \$8,000 | \$12,000 | \$12,000 | \$9,000 | \$11,200 | \$2,200 | 24\% |
| 100-1000-1132-4-1-4-40 | DEPT CHAIR | \$50,743 | \$49,682 | \$50,743 | \$50,176 | \$50,412 | \$20,000 | \$(30,412) | -60\% |
| CLOSED | DEPT CHAIR | \$15,000 | \$15,000 | \$15,150 |  | \$- | \$- | \$- | 0\% |
| CLOSED | MENTOR | \$1,500 | \$1,735 | \$- |  | \$- | \$- | \$- | 0\% |
| CLOSED | MENTOR | \$1,500 | \$1,735 | \$- |  | \$- | \$- | \$- | 0\% |
| 100-1000-1137-4-1-4-40 | MENTOR | \$5,000 | \$6,073 | \$5,000 | \$7,012 | \$8,850 | \$9,025 | \$175 | 2\% |
| 100-1200-1131-6-1-1-40 | CERT SPED | \$454,487 | \$446,657 | \$530,404 | \$527,992 | \$500,660 | \$472,597 | \$(28,063) | -6\% |
| 100-1200-1131-6-1-4-40 | CERT SPED | \$366,272 | \$303,398 | \$428,305 | \$387,456 | \$361,667 | \$411,825 | \$50,158 | 14\% |
| 100-1200-1132-6-1-1-40 | LONGEVITY | \$3,000 | \$3,000 | \$3,400 | \$3,400 | \$3,600 | \$3,800 | \$200 | 6\% |
| 100-1205-1131-6-1-4-40 | CERT ALT ED SP ED | \$89,095 | \$43,791 | \$45,105 | \$80,100 | \$45,668 | \$46,582 | \$914 | 2\% |
| 100-1215-1131-6-1-1-40 | OT/PT | \$- | \$- | \$40,000 | \$60,961 | \$63,661 | \$66,901 | \$3,240 | 5\% |
| 100-1215-1131-6-1-4-40 | OT/PT | \$- | \$- | \$40,000 | \$60,961 | \$63,661 | \$66,901 | \$3,240 | 5\% |
| 100-2100-1130-4-1-4-40 | CERT REG INST | \$126,068 | \$165,760 | \$184,567 | \$211,028 | \$234,595 | \$246,958 | \$12,362 | 5\% |
| 100-2100-1130-4-1-6-40 | CERT REG INST | \$84,045 | \$101,481 | \$123,045 | \$126,875 | \$156,397 | \$164,638 | \$8,242 | 5\% |
| 100-2100-1131-6-1-1-40 | CERT SPED INST | \$280,068 | \$279,335 | \$278,843 | \$278,843 | \$339,843 | \$301,837 | \$(38,006) | -11\% |
| 100-2100-1131-6-1-4-40 | CERT SPED INST | \$118,520 | \$157,605 | \$86,367 | \$86,504 | \$83,550 | \$86,291 | \$2,741 | 3\% |


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MOVED TO SHARED | CERT ADMIN | \$141,116 | \$141,116 | \$150,405 | \$150,405 | \$152,586 | \$- | \$(152,586) | -100\% |
| 100-2220-1130-4-1-4-40 | CERT REG INST | \$12,937 | \$- | \$23,557 | \$23,556 | \$29,915 | \$25,480 | \$ $(4,435)$ | -15\% |
| CLOSED | CERT ADMIN | \$192,082 | \$172,644 | \$184,000 | \$183,990 | \$- | \$- | \$- | 0\% |
| 100-2400-1120-1-1-1-40 | CERT ADMIN | \$149,265 | \$149,265 | \$134,029 | \$130,394 | \$134,029 | \$148,899 | \$14,870 | 11\% |
| 100-2400-1120-2-1-1-40 | CERT ADMIN | \$147,465 | \$147,465 | \$150,405 | \$150,405 | \$152,586 | \$155,537 | \$2,951 | 2\% |
| 100-2400-1120-3-1-1-40 | CERT ADMIN | \$147,465 | \$147,465 | \$150,405 | \$150,405 | \$152,586 | \$155,537 | \$2,951 | 2\% |
| 100-2400-1120-4-1-4-40 | CERT ADMIN | \$219,077 | \$219,128 | \$223,287 | \$225,837 | \$224,572 | \$229,063 | \$4,491 | 2\% |
| 100-2400-1120-4-1-6-40 | CERT ADMIN | \$89,240 | \$88,689 | \$90,539 | \$87,988 | \$91,726 | \$93,561 | \$1,835 | 2\% |
| 100-2800-1120-6-1-6-40 | CERT ADMIN | \$147,465 | \$147,465 | \$150,405 | \$150,405 | \$152,586 | \$155,537 | \$2,951 | 2\% |
| 100-3200-1151-1-1-1-40 | EXTRACURRICINST | \$2,000 | \$7,916 | \$5,000 | \$6,006 | \$7,941 | \$11,171 | \$3,230 | 41\% |
| 100-3200-1151-4-1-4-40 | EXTRACURRIC INST | \$50,000 | \$89,397 | \$50,000 | \$87,235 | \$75,000 | \$90,378 | \$15,378 | 21\% |
| 100-3200-1152-4-1-4-40 | EXTRACURRIC COACHES | \$145,000 | \$140,027 | \$145,000 | \$103,922 | \$145,000 | \$151,004 | \$6,004 | 4\% |
| CATEGORY 1 | GRAND TOTAL | \$8,220,738 | \$8,224,227 | \$8,703,787 | \$8,721,642 | \$8,830,745 | \$8,713,989 | \$(116,757) | -1\% |

## Notes:

- Transfer of "Shared Staff" to Category 7
- Maintains Current Staffing Levels
- Monitor Enrollment
- Monitor Special Education Placements / Needs
- Unknown: COVID-19 Pandemic Impact


Photo Courtesy of Warren School

| Certified Staff | FY2021 Actual | FY2022 Proposed |
| :--- | ---: | ---: |
| Teachers - Pre School | 2 | 2 |
| Teachers - Regular Ed | 54.4 | 53.4 |
| Teachers - Enrichment | 11.6 | 11.6 |
| Teachers - Special Ed | 11 | 11 |
| Teachers - LA Curriculum | 1 | 1 |
| Teachers - STEM Curriculum | 1 | 1 |
| Teachers - ASTE | 7 | 7 |
| Guidance Counselors | 4 | 4 |
| Psychologists | 1.8 | 1.8 |
| Speech | 2 | 2 |
| OT/PT | 1.6 | 1.6 |
| Social Workers | 1.8 | 1.8 |
| Library Media | 1 | 1 |
| Administrators | 8 | 8 |
| Total Certified Staff | $\mathbf{1 0 8}$ | $\mathbf{1 0 7}$ |

## Category 2: Classified Salary



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CATEGORY 2: CLASSFIED SALARIES |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 100-1000-1210-1-2-1-40 | SUBSTITUTES | \$26,300 | \$39,853 | \$18,000 | \$19,598 | \$23,000 | \$20,000 | \$(3,000) | -13.04\% |
| 100-1000-1210-2-2-1-40 | SUBSTITUTES | \$18,000 | \$26,097 | \$18,000 | \$14,577 | \$23,000 | \$20,000 | \$( 3,000 ) | -13.04\% |
| 100-1000-1210-3-2-1-40 | SUBSTITUTES | \$18,000 | \$29,924 | \$18,000 | \$113 | \$23,000 | \$20,000 | \$ $(3,000)$ | -13.04\% |
| 100-1000-1210-4-2-4-40 | SUBSTITUTES | \$97,928 | \$98,805 | \$76,000 | \$32,230 | \$88,000 | \$88,000 | \$- | 0.00\% |
| 100-1000-1221-4-2-4-40 | WHS TUTORING | \$14,256 | \$34,498 | \$10,000 | \$7,663 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-1000-1230-7-2-4-40 | ADMIN ASSISTANT | \$32,251 | \$33,669 | \$35,260 | \$35,067 | \$36,318 | \$37,044 | \$726 | 2.00\% |
| 100-1200-1220-6-2-1-40 | HOMEBOUND | \$10,000 | \$11,251 | \$10,000 | \$17,842 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-1200-1240-6-2-1-40 | PARAEDUCATORS | \$357,389 | \$347,573 | \$353,503 | \$329,561 | \$364,105 | \$314,724 | \$(49,381) | -13.56\% |
| 100-1200-1240-6-2-4-40 | PARAEDUCATORS | \$179,552 | \$177,003 | \$273,932 | \$326,934 | \$282,150 | \$341,891 | \$59,741 | 21.17\% |
| 100-1205-1240-6-2-4-40 | PARAEDUCATORS, ALT ED | \$63,618 | \$60,975 | \$35,089 | \$33,034 | \$36,142 | \$36,865 | \$723 | 2.00\% |
| 100-2100-1230-4-2-4-40 | ADMIN ASSISTANT | \$50,987 | \$50,973 | \$52,502 | \$52,494 | \$35,100 | \$34,540 | \$(560) | -1.60\% |
| 100-2100-1250-1-2-1-40 | SCHOOL NURSING SERVICES |  | \$- | \$44,212 | \$45,654 | \$46,003 | \$48,800 | \$2,797 | 6.08\% |
| 100-2100-1250-2-2-1-40 | SCHOOL NURSING SERVICES | \$28,828 | \$25,089 | \$28,768 | \$27,835 | \$34,371 | \$35,058 | \$687 | 2.00\% |
| 100-2100-1250-2-2-6-40 | SCHOOL NURSING SERVICES | \$49,002 | \$44,979 | \$51,175 | \$47,564 | \$51,556 | \$11,867 | \$ $(39,689)$ | -76.98\% |
| 100-2100-1250-3-2-1-40 | SCHOOL NURSING SERVICES | \$31,747 | \$30,669 | \$28,798 | \$26,869 | \$27,602 | \$28,154 | \$552 | 2.00\% |
| 100-2100-1250-3-2-6-40 | SCHOOL NURSING SERVICES | \$18,527 | \$17,888 | \$15,865 | \$17,906 | \$18,401 | \$18,771 | \$370 | 2.01\% |
| 100-2100-1250-4-2-4-40 | SCHOOL NURSING SERVICES | \$61,716 | \$59,582 | \$44,929 | \$44,603 | \$41,802 | \$49,222 | \$7,420 | 17.75\% |
| 100-2100-1250-4-2-6-40 | SCHOOL NURSING SERVICES | \$61,293 | \$60,165 | \$70,607 | \$68,318 | \$62,703 | \$95,550 | \$32,847 | 52.38\% |
| CLOSED | IT | \$105,224 | \$97,565 | \$105,617 | \$114,387 | \$- | \$- | \$- | 0.00\% |
| CLOSED | ADMIN ASSISTANT | \$63,197 | \$65,371 | \$66,621 | \$67,330 | \$- | \$- | \$- | 0.00\% |
| 100-2300-1231-5-2-5-40 | BOE CLERK | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$- | 0.00\% |
| 100-2400-1230-1-2-1-40 | ADMIN ASSISTANT | \$30,000 | \$29,566 | \$27,675 | \$30,192 | \$30,793 | \$31,408 | \$615 | 2.00\% |
| 100-2400-1230-2-2-1-40 | ADMIN ASSISTANT | \$30,000 | \$29,226 | \$30,560 | \$29,842 | \$31,477 | \$32,895 | \$1,418 | 4.50\% |
| 100-2400-1230-3-2-1-40 | ADMIN ASSISTANT | \$33,000 | \$32,282 | \$32,553 | \$33,033 | \$33,530 | \$38,323 | \$4,793 | 14.29\% |
| 100-2400-1230-4-2-4-40 | ADMIN ASSISTANT | \$125,865 | \$126,953 | \$129,104 | \$138,166 | \$132,314 | \$134,960 | \$2,646 | 2.00\% |
|  | PAYROLL, BENEFITS, ACCOUNTING, |  |  |  |  |  |  |  |  |
| CLOSED | OPERATIONS | \$258,994 | \$260,934 | \$275,765 | \$275,768 | \$- | \$- | \$- | 0.00\% |
| 100-2600-1270-1-2-1-40 | FACILITIES MAINTENANCE | \$84,821 | \$85,223 | \$85,289 | \$86,289 | \$87,484 | \$89,233 | \$1,749 | 2.00\% |
| 100-2600-1270-2-2-1-40 | FACILITIES MAINTENANCE | \$98,549 | \$99,872 | \$91,888 | \$102,747 | \$101,711 | \$103,746 | \$2,035 | 2.00\% |


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-2600-1270-3-2-1-40 | FACILITIES MAINTENANCE | \$97,162 | \$100,001 | \$102,016 | \$103,186 | \$105,076 | \$107,178 | \$2,102 | 2.00\% |
| 100-2600-1270-4-2-4-40 | FACILITIES MAINTENANCE | \$251,909 | \$259,269 | \$220,239 | \$224,877 | \$242,860 | \$247,717 | \$4,857 | 2.00\% |
| 100-2600-1270-5-2-5-40 | FACILITIES MAINTENANCE | \$24,682 | \$24,903 | \$25,431 | \$25,428 | \$26,193 | \$26,717 | \$524 | 2.00\% |
| 100-2600-1270-7-2-4-40 | FACILITIES MAINTENANCE | \$24,682 | \$25,482 | \$25,431 | \$25,538 | \$26,193 | \$26,717 | \$524 | 2.00\% |
| 100-2600-1271-1-2-1-40 | FACILITIES MAINTENANCE OT | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2600-1271-2-2-1-40 | FACILITIES MAINTENANCE OT | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-2600-1271-3-2-1-40 | FACILITIES MAINTENANCE OT | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-2600-1271-4-2-4-40 | FACILITIES MAINTENANCE OT | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-2600-1273-4-2-4-40 | FACILITIES MAINTENANCE | \$145,514 | \$137,752 | \$140,294 | \$141,286 | \$141,443 | \$147,032 | \$5,589 | 3.95\% |
| 100-2600-1274-5-2-5-40 | SECURITY STAFF | \$48,514 | \$49,200 | \$120,000 | \$129,526 | \$136,112 | \$143,735 | \$7,623 | 5.60\% |
| 100-2600-1279-5-2-5-40 | SUPV BLDGS \& GROUNDS | \$10,000 | \$8,442 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-2900-1151-7-2-4-40 | SAE PROGRAMS |  | \$- | \$25,000 | \$10,517 | \$20,000 | \$20,000 | \$- | 0.00\% |
| 100-2800-1230-6-2-1-40 | ADMIN ASSISTANT-ELEM SPED | \$32,458 | \$ 32,458 | \$33,432 | \$33,436 | \$34,435 | \$35,124 | \$689 | 2.00\% |
| 100-2800-1230-6-2-4-40 | ADMIN ASSISTANT-HS SPED | \$32,458 | \$ 32,458 | \$33,432 | \$33,436 | \$34,435 | \$35,124 | \$689 | 2.00\% |
| CATEGORY 2 | GRAND TOTAL | \$2,631,423 | \$2,660,951 | \$2,779,987 | \$2,777,850 | \$2,421,309 | \$2,464,395 | \$43,086 | 1.78\% |

## Notes:

- Maintain Staffing Levels from 2020-2021
- Monitor Special Education Needs / Placements
- Adjust Paraprofessional Staff by Site as Needed


| Classified Staff | FY2021 Actual | FY2022 Proposed |
| :--- | ---: | ---: |
| Paraeducators | 23 | 23 |
| Secretaries / Clerical | 10 | 10 |
| Fiscal | 2 | 2 |
| Human Resource / Payroll | 1 | 1 |
| Technology | 2 | 2 |
| Security | 4 | 4 |
| Facilities Maintenance | 12 | 12 |
| School Nurses (Includes LPN) | 6 | 6 |
| Total Non Certified Staff | $\mathbf{6 0}$ | $\mathbf{6 0}$ |

## Category 3: Benefits



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CATEGORY 3: EMPLOYEE BENEFITS |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| CLOSED | EARLY RETIREMENT | \$- | \$1,800 | \$- | \$1,800 | \$- | \$- | \$- | 0.00\% |
| 100-1000-2150-5-3-5-45 | SICK BANK | \$25,000 | \$54,429 | \$25,000 | \$62,861 | \$25,000 | \$40,000 | \$15,000 | 60.00\% |
| 100-1000-2410-5-3-5-45 | TUITION REIMBURSEMENT | \$17,000 | \$17,175 | \$17,000 | \$18,389 | \$17,000 | \$25,000 | \$8,000 | 47.06\% |
| 100-1000-2910-5-3-5-45 | SEVERANCE PAY | \$125,687 | \$119,130 | \$125,687 | \$119,130 | \$101,754 | \$62,545 | \$(39,209) | -38.53\% |
| CLOSED | ANNUITY | \$25,203 | \$27,851 | \$25,203 | \$55,489 | \$25,561 | \$- | \$(25,561) | -100.00\% |
| 100-2400-2321-1-3-1-45 | ANNUITY | \$6,560 | \$6,478 | \$5,725 | \$5,562 | \$5,645 | \$5,758 | \$113 | 2.00\% |
| 100-2400-2321-2.3.1-45 | ANNUITY | \$6,479 | \$6,478 | \$6,543 | \$6,543 | \$6,641 | \$6,774 | \$133 | 2.00\% |
| 100-2400-2321-3.3.1-45 | ANNUITY | \$6,479 | \$6,478 | \$6,543 | \$6,543 | \$6,641 | \$6,774 | \$133 | 2.00\% |
| 100-2400-2321-4-3-4-45 | ANNUITY | \$13,537 | \$13,537 | \$13,672 | \$13,672 | \$13,784 | \$14,154 | \$370 | 2.68\% |
| CLOSED | ANNUITY | \$3,467 | \$3,467 | \$8,913 | \$6,417 | \$10,854 | \$- | \$(10,854) | -100.00\% |
| 100-2800-2321-6-3-6-45 | ANNUITY | \$6,479 | \$6,478 | \$6,543 | \$6,543 | \$6,641 | \$6,774 | \$133 | 2.00\% |
| 100-2900-2110-5-3-5-45 | MEDICAL/LIFE INS | \$2,827,022 | \$2,648,504 | \$2,998,079 | \$2,820,685 | \$2,998,079 | \$2,998,079 | \$- | 0.00\% |
| 100-2900-2210-5-3-5-45 | SOCIAL SECURITY/MIT | \$313,038 | \$308,895 | \$325,531 | \$342,187 | \$341,794 | \$356,444 | \$14,650 | 4.29\% |
| 100-2900-2320-5-3-5-45 | PENSION | \$262,158 | \$267,437 | \$262,158 | \$190,327 | \$262,158 | \$262,158 | \$- | 0.00\% |
| 100-2900-2510-5-3-5-45 | UNEMPLOY COMP | \$40,000 | \$14,504 | \$40,000 | \$5,257 | \$40,000 | \$20,000 | \$(20,000) | -50.00\% |
| 100-2900-2610-5-3-5-45 | WORKERS COMP | \$145,971 | \$134,255 | \$130,000 | \$130,005 | \$130,000 | \$130,000 | \$- | 0.00\% |
| CATEGORY 3 | GRAND TOTAL | \$3,824,080 | \$3,636,898 | \$3,996,597 | \$3,791,410 | \$3,991,552 | \$3,934,460 | \$ $(57,092)$ | -1.43\% |

## Notes:

- Medical / Life Ins (0\%) - Second Consecutive Year
- Reduction of Severance Pay
- Monitor - Unemployment Comp

Category 4: Learning Programs - Contracted Services


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CATEGORY 4: LEARNING PROGRAMS |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 100-1000-3280-1-4-1-14 | NAT CLASSRM, WHITE MEMORIAL | \$1,940 | \$1,646 | \$1,940 | \$476 | \$1,940 | \$1,940 | \$- | 0.00\% |
| 100-1000-3280-2-4-1-14 | NAT CLASSRM, WHITE MEMORIAL | \$3,740 | \$2,847 | \$3,740 | \$490 | \$3,740 | \$3,740 | \$- | 0.00\% |
| CLOSED | PARAEDUCATORS CONTRACT SVC | \$71,900 | \$74,864 | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-1000-3280-3-4-1-14 | NAT CLASSRM, WHITE MEMORIAL | \$6,660 | \$5,432 | \$6,660 | \$491 | \$6,660 | \$6,660 | \$- | 0.00\% |
| Closed | PARAEDUCATORS CONTRACT SVC | \$85,600 | \$88,385 | \$- | \$- | \$- | \$- | \$- | 0.00\% |
| Closed | PARAEDUCATORS CONTRACT SVC | \$32,553 | \$32,368 | \$- | \$- | \$- | \$- | \$- | 0.00\% |
| 100-1000-3280-7-4-4-37 | CONFERENCE,AG ED CENTRAL | \$1,400 | \$1,218 | \$1,400 | \$- | \$1,400 | \$1,400 | \$- | 0.00\% |
| 100-1000-3305-9-4-2-20 | TESTING/EVALUATION-STAR | \$6,000 | \$6,000 | \$6,500 | \$6,012 | \$6,500 | \$6,500 | \$- | 0.00\% |
| 100-1000-3320-7-4-4-17 | MEDICAL FEES | \$4,000 | \$1,430 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$- | 0.00\% |
| 100-1000-4435-1-4-1-20 | COPIER LEASE | \$3,400 | \$3,457 | \$3,485 | \$3,688 | \$3,485 | \$3,485 | \$- | 0.00\% |
| 100-1000-4435-2-4-1-20 | COPIER LEASE | \$6,300 | \$6,406 | \$6,458 | \$6,802 | \$6,458 | \$6,458 | \$- | 0.00\% |
| 100-1000-4435-3-4-1-20 | COPIER LEASE | \$8,700 | \$8,624 | \$8,918 | \$9,372 | \$8,918 | \$8,918 | \$- | 0.00\% |
| 100-1000-4435-4-4-4-20 | COPIER LEASE | \$24,000 | \$22,207 | \$24,600 | \$23,899 | \$24,600 | \$24,600 | \$- | 0.00\% |
| CLOSED | COMPUTER (LEASE 2 of 3) | \$25,899 | \$25,899 | \$- | \$- | \$- | \$- | \$- | 0.00\% |
| CLOSED | COMPUTER (LEASE 3 of 3) | \$7,329 | \$7,329 | \$7,350 | \$- | \$- | \$- | \$- | 0.00\% |
| 100-1000-4710-8-4-1-10 | INSTR EQUIP REPAIRS (Elementary) | \$1,850 | \$257 | \$1,850 | \$1,761 | \$1,850 | \$1,850 | \$- | 0.00\% |
| 100-1000-4710-8-4-1-26 | PIANO TUNING (Elementary) | \$375 | \$300 | \$375 | \$300 | \$375 | \$375 | \$- | 0.00\% |
| 100-1000-4710-4-4-4-10 | EQUIP REPAIR, BAND | \$3,000 | \$180 | \$3,000 | \$5,334 | \$3,000 | \$3,000 | \$- | 0.00\% |
| CLOSED | EQUIP REPAIR, SCIENCE | \$300 | \$- | \$300 | \$- | \$- | \$- | \$- | 0.00\% |
| CLOSED | PIANO TUNING | \$200 | \$- | \$200 | \$- | \$- | \$- | \$- | 0.00\% |
| 100-1000-4710-7-4-4-37 | EQUIP REPAIR, AG ED CENTRAL | \$1,000 | \$982 | \$2,000 | \$1,990 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-1000-5500-4-4-4-20 | PRINT/PUB, GEN SUPPORT | \$1,200 | \$540 | \$1,500 | \$834 | \$1,500 | \$1,500 | \$- | 0.00\% |
| 100-1000-5500-7-4-4-37 | PRINT/PUB, AG ED CENTRAL | \$800 | \$800 | \$1,000 | \$375 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-1000-6010-1-4-1-11 | TEACH SUPPLIES - WARREN | \$8,195 | \$7,783 | \$8,750 | \$9,386 | \$9,200 | \$9,200 | \$- | 0.00\% |
| 100-1000-6010-2-4-1-11 | TEACH SUPPLIES - MORRIS | \$17,000 | \$16,979 | \$17,500 | \$16,880 | \$18,400 | \$18,400 | \$- | 0.00\% |
| 100-1000-6010-3-4-1-11 | TEACH SUPPLIES - GOSHEN | \$25,000 | \$24,300 | \$25,750 | \$24,162 | \$27,050 | \$27,050 | \$- | 0.00\% |
| 100-1000-6010-4-4-4-11 | TEACH SUPPLIES (WAMOGO) | \$71,000 | \$69,849 | \$73,100 | \$67,376 | \$76,750 | \$84,425 | \$7,675 | 10.00\% |
| 100-1000-6010-7-4-4-11 | TEACH SUPPLIES (AGSCI) | \$89,372 | \$91,511 | \$108,470 | \$70,252 | \$113,900 | \$119,595 | \$5,695 | 5.00\% |

Category 4: Learning Programs and Contracted Services

| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | COMPUTER SOFTWARE, LA (Lexia) |  |  |  |  |  |  |  |  |
| 100-1000-6013-8-4-1-04 | (ELEMENTARY) | \$12,742 | \$12,742 | \$16,000 | \$15,592 | \$16,000 | \$18,000 | \$2,000 | 12.50\% |
| 100-1000-6013-4-4-4-02 | SOFTWARE, BUSINESS ED | \$2,500 | \$2,500 | \$3,000 | \$3,000 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-1000-6014-1-4-1-20 | COPY PAPER | \$1,000 | \$986 | \$1,000 | \$282 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-1000-6014-2-4-1-20 | COPY PAPER | \$2,000 | \$1,958 | \$2,000 | \$452 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-1000-6014-3-4-1-20 | COPY PAPER | \$2,000 | \$1,865 | \$2,000 | \$1,271 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-1000-6014-4-4-4-20 | COPY PAPER | \$4,000 | \$3,979 | \$4,000 | \$3,389 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-1000-6018-4-4-4-41 | AFTER SCHOOL ENRICHMENT | \$42,500 | \$32,520 | \$45,000 | \$46,964 | \$45,000 | \$55,000 | \$10,000 | 22.22\% |
| 100-1000-6060-4-4-4-10 | SHEET MUSIC, BAND | \$1,000 | \$919 | \$1,000 | \$1,037 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-1000-6060-4-4-4-26 | SHEET MUSIC, VOCAL MUSIC | \$2,275 | \$427 | \$2,275 | \$1,025 | \$2,275 | \$2,275 | \$- | 0.00\% |
| 100-1000-6070-1-4-1-25 | MOVING UP/AWARDS | \$150 | \$69 | \$150 | \$191 | \$150 | \$150 | \$- | 0.00\% |
| 100-1000-6070-2-4-1-25 | MOVING UP/AWARDS | \$300 | \$100 | \$300 |  | \$300 | \$300 | \$- | 0.00\% |
| 100-1000-6070-3-4-1-25 | MOVING UP/AWARDS | \$500 | \$- | \$500 |  | \$500 | \$500 | \$- | 0.00\% |
| 100-1000-6070-4-4-4-25 | MOVING UP/AWARDS | \$3,000 | \$2,575 | \$3,000 | \$2,908 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-1000-6075-4-4-4-25 | NATIONAL HONOR SOCIETY | \$500 | \$473 | \$500 | \$499 | \$500 | \$500 | \$- | 0.00\% |
| 100-1000-6122-4-4-4-20 | PRINTED FORMS | \$800 | \$369 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-1000-6126-4-4-4-01 | REFRESHMENTS, ART | \$250 | \$242 | \$250 |  | \$250 | \$250 | \$- | 0.00\% |
| 100-1000-6260-7-4-4-37 | TRANS FUEL, AG ED CENTRAL | \$4,000 | \$2,069 | \$4,000 | \$1,816 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-1000-6400-8-4-1-04 | CLASSROOM LIBRARIES (ELEMENTARY) | \$6,715 | \$6,624 | \$7,500 | \$257 | \$7,500 | \$7,500 | \$- | 0.00\% |
| 100-1000-6410-8-4-1-11 | WORKBOOKS (ELEMENTARY) | \$9,000 | \$8,944 | \$9,000 | \$10,241 | \$9,000 | \$9,000 | \$- | 0.00\% |
| 100-1000-6400-4-4-4-11 | TEXTBOOKS (WAMOGO) | \$4,500 | \$4,096 | \$7,500 | \$7,046 | \$7,500 | \$7,500 | \$- | 0.00\% |
| CLOSED | NEW INST EQUIP (ELEMENTARY) | \$1,000 | \$- | \$1,000 | \$- | \$- | \$- | \$- | 0.00\% |
| 100-1000-7350-4-4-4-11 | NEW EQUIP (WAMOGO) | \$14,000 | \$13,856 | \$14,000 | \$8,341 | \$14,000 | \$- | \$(14,000) | -100.00\% |
| CLOSED | NEW CLASSROOM FURNITURE | \$965 | \$964 | \$1,000 | \$1,398 | \$1,000 | \$- | \$(1,000) | -100.00\% |
| CLOSED | NEW CLASSROOM FURNITURE | \$1,100 | \$749 | \$1,100 | \$1,032 | \$1,100 | \$- | \$(1,100) | -100.00\% |
| CLOSED | NEW CLASSROOM FURNITURE | \$1,600 | \$1,390 | \$1,600 | \$739 | \$1,600 | \$- | \$(1,600) | -100.00\% |
| 100-1000-8100-8-4-1-11 | MEMBERSHIP - ELEMENTARY | \$750 | \$725 | \$750 | \$730 | \$750 | \$750 | \$- | 0.00\% |
| 100-1000-8100-4-4-4-11 | MEMBERSHIP - WAMOGO | \$1,500 | \$1,038 | \$1,500 | \$1,753 | \$1,500 | \$1,500 | \$- | 0.00\% |
| 100-1000-8100-7-4-4-37 | MEMBERSHIP, AG ED CENTRAL | \$1,200 | \$1,110 | \$1,200 | \$820 | \$1,200 | \$1,200 | \$- | 0.00\% |
| CLOSED | PARAEDUCATORS CONTRACT SVC | \$6,821 | \$6,820 | \$- |  | \$- | \$- | \$- | 0.00\% |
| CLOSED | COPIER LEASE | \$700 | \$739 | \$718 | \$781 | \$- | \$- | \$-1 | 0.00\% |


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-1200-6010-6-4-2-15 | TEACHING SUPPLIES, SPEC ED | \$9,400 | \$12,569 | \$14,700 | \$12,985 | \$14,700 | \$14,700 | \$- | 0.00\% |
| 100-2100-3230-4-4-4-05 | GUID INFO SYSTEM | \$4,498 | \$4,498 | \$6,600 | \$6,324 | \$6,600 | \$6,600 | \$- | 0.00\% |
| 100-2100-3270-4-4-4-05 | ONLINE LEARNING | \$6,500 | \$6,442 | \$10,000 | \$9,017 | \$10,000 | \$20,000 | \$10,000 | 100.00\% |
| CLOSED | SCHOOL NURSING CONTRACT SVC | \$51,420 | \$63,484 | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-2100-3300-6-4-2-15 | THERAPY SERVICES | \$214,000 | \$209,614 | \$70,000 | \$30,565 | \$70,000 | \$60,000 | \$(10,000) | 14.00\% |
| 100-2100-3305-6-4-1-15 | TESTING/EVALUATION | \$8,000 | \$7,786 | \$5,000 | \$8,155 | \$5,000 | \$5,000 | \$- | 0.00\% |
| 100-2100-3305-6-4-4-15 | TESTING/EVALUATION | \$27,400 | \$26,431 | \$9,000 | \$3,351 | \$9,000 | \$9,000 | \$- | 0.00\% |
| 100-2100-3400-4-4-4-05 | TEST FEES - PSAT | \$7,000 | \$5,094 | \$7,000 | \$3,956 | \$7,000 | \$7,000 | \$- | 0.00\% |
| CLOSED | COPIER LEASE | \$700 | \$871 | \$718 | \$901 | \$- | \$- | \$- | 0.00\% |
| Closed | PRINTING | \$500 | \$- | \$500 | \$- | \$- | \$- | \$- | 0.00\% |
| CLOSED | OFFICE SUPPLIES, GUIDANCE | \$800 | \$764 | \$- |  | \$- | \$- | \$- | 0.00\% |
| CLOSED | MEMBERSHIP, GUIDANCE | \$350 | \$623 | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-2210-3210-5-4-5-20 | CURRIC DEVELOPMENT, GEN | \$4,000 | \$3,604 | \$15,000 | \$9,052 | \$15,000 | \$15,000 | \$- | 0.00\% |
| 100-2210-3210-8-4-1-11 | CURRIC DEVELOPMENT (ELEMENTARY) | \$9,500 | \$10,150 | \$9,500 | \$8,584 | \$9,500 | \$9,500 | \$- | 0.00\% |
| 100-2210-3210-4-4-4-11 | CURRIC DEVELOPMENT (SECONDARY) | \$14,000 | \$11,811 | \$14,000 | \$13,618 | \$14,000 | \$14,000 | \$- | 0.00\% |
| 100-2210-3210-7-4-4-11 | CURRIC DEVELOPMENT (AGSCI) | \$2,500 | \$1,080 | \$2,500 |  | \$2,500 | \$2,500 | \$- | 0.00\% |
| 100-2210-3261-1-4-1-62 | PROF DEVELOPMENT (WARREN) | \$6,390 | \$7,046 | \$6,500 | \$4,523 | \$6,500 | \$5,000 | \$(1,500) | -23.08\% |
| 100-2210-3261-2-4-1-62 | PROF DEVELOPMENT (MORRIS) | \$10,000 | \$10,608 | \$13,000 | \$5,258 | \$13,000 | \$10,000 | \$ $(3,000)$ | -23.08\% |
| 100-2210-3261-3-4-1-62 | PROF DEVELOPMENT (GOSHEN) | \$10,700 | \$9,718 | \$19,000 | \$13,867 | \$19,000 | \$15,000 | \$ $(4,000)$ | -21.05\% |
| 100-2210-3261-4-4-4-62 | PROF DEVELOPMENT (WAMOGO) | \$26,200 | \$25,920 | \$31,000 | \$26,800 | \$31,000 | \$25,000 | \$(6,000) | -19.35\% |
| 100-2210-3261-5-5-5-62 | PROF DEVELOPMENT (DISTRICT) | \$5,000 | \$5,003 | \$5,000 | \$4,925 | \$5,000 | \$5,000 | \$- | 0.00\% |
| 100-2210-5800-9-4-2-11 | TRAVEL GEN SUPPORT | \$3,500 | \$1,521 | \$3,500 | \$1,952 | \$3,500 | \$3,500 | \$- | 0.00\% |
| 100-2210-5800-6-4-5-11 | TRAVEL SPED ED | \$1,000 | \$98 | \$1,000 | \$55 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2210-6011-8-4-1-09 | COMPUTER SOFTWARE MATH | \$10,571 | \$10,571 | \$11,000 | \$11,371 | \$11,000 | \$12,000 | \$1,000 | 9.09\% |
| 100-2220-4435-4-4-4-31 | COPIER LEASE | \$3,632 | \$3,757 | \$3,723 | \$4,044 | \$3,723 | \$3,723 | \$- | 0.00\% |
| 100-2220-6450-1-4-1-31 | LIB PRINT/SOFTWARE | \$4,620 | \$4,512 | \$4,620 | \$4,604 | \$4,620 | \$4,620 | \$- | 0.00\% |
| 100-2220-6450-2-4-1-31 | LIB PRINT/SOFTWARE | \$4,620 | \$4,620 | \$4,620 | \$4,062 | \$4,620 | \$4,620 | \$- | 0.00\% |
| 100-2220-6450-3-4-1-31 | LIB PRINT/SOFTWARE | \$4,620 | \$4,604 | \$4,620 | \$4,620 | \$4,620 | \$4,620 | \$- | 0.00\% |
| 100-2220-6450-4-4-4-31 | LIB PRINT/SOFTWARE | \$9,300 | \$9,299 | \$9,300 | \$9,295 | \$9,300 | \$9,300 | \$- | 0.00\% |
| 100-2225-4710-4-4-4-32 | EQUIP REPAIR, COMP ED | \$8,833 | \$8,670 | \$14,000 | \$12,823 | \$14,000 | \$15,000 | \$1,000 | 7.14\% |


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-2225-6011-8-4-1-32 | COMPUTER SUPPLIES (ELEMENTARY) | \$2,800 | \$2,769 | \$4,000 | \$3,934 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-2225-6011-4-4-4-32 | COMPUTER SUPPLIES (SECONDARY) | \$7,272 | \$7,147 | \$8,000 | \$23,179 | \$8,000 | \$8,000 | \$- | 0.00\% |
| 100-2225-6013-4-4-4-32 | COMPUTER SOFTWARE | \$13,508 | \$13,444 | \$15,000 | \$15,000 | \$15,000 | \$12,500 | \$ $(2,500)$ | -16.67\% |
| 100-2225-6013-9-4-2-11 | COMPUTER SOFTWARE - TECH | \$12,000 | \$10,876 | \$15,000 | \$11,885 | \$15,000 | \$17,500 | \$2,500 | 16.67\% |
| 100-2225-6013-6-4-4-15 | COMPUTER SOFTWARE, SPEC ED | \$23,094 | \$23,094 | \$13,000 | \$15,764 | \$13,000 | \$20,000 | \$7,000 | 53.85\% |
| 100-2225-7351-8-4-1-32 | NEW COMP INST EQUIPMENT (ELEMENTARY) | \$38,760 | \$40,117 | \$12,500 | \$22,507 | \$12,500 | \$12,500 | \$- | 0.00\% |
| 100-2225-7351-4-4-4-32 | NEW COMP INST EQUIPMENT (SECONDARY) | \$5,179 | \$7,181 | \$12,500 | \$11,424 | \$12,500 | \$12,500 | \$- | 0.00\% |
| 100-2300-3300-5-4-5-50 | MENTAL HEALTH |  | \$- | \$- |  | \$30,000 | \$30,000 | \$- | 0.00\% |
| 100-2400-5350-7-4-4-37 | POSTAGE | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2400-6120-7-4-4-37 | OFFICE SUPPLIES | \$2,200 | \$1,730 | \$2,200 | \$1,149 | \$2,200 | \$2,200 | \$- | 0.00\% |
| 100-2600-4240-4-4-4-36 | GROUNDSWORK | \$11,000 | \$11,037 | \$11,000 | \$9,968 | \$11,000 | \$11,000 | \$- | 0.00\% |
| CLOSED | VEHICLE MAINT SUPPLIES | \$700 | \$691 | \$1,000 |  | \$1,000 | \$- | \$(1,000) | -100.00\% |
| 100-2750-5150-4-4-4-10 | FIELD TRIP TRANS, BAND | \$3,000 | \$3,743 | \$3,000 | \$2,100 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-2750-5150-4-4-4-11 | FIELD TRIP- WAMOGO | \$25,000 | \$26,835 | \$25,000 | \$21,074 | \$25,000 | \$20,000 | \$(5,000) | -20.00\% |
| 100-2750-5150-4-4-4-26 | FIELD TRIP TRANS, VOCAL MUSIC | \$1,000 | \$2,215 | \$1,000 | \$398 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2750-5150-4-4-4-36 | FIELD TRIP TRANS, ATHLETICS | \$55,000 | \$56,371 | \$50,000 | \$40,801 | \$50,000 | \$50,000 | \$- | 0.00\% |
| 100-2800-6126-5-4-5-62 | REFRESHMENTS. PROF DEV | \$2,500 | \$2,306 | \$2,500 |  | \$2,500 | \$2,500 | \$- | 0.00\% |
| 100-3200-3280-4-4-4-20 | CONTRACT EDUC SERVICES | \$10,000 | \$7,660 | \$10,000 | \$9,112 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-3200-3311-4-4-4-36 | POOL RENTAL | \$20,000 | \$19,400 | \$20,000 | \$17,000 | \$20,000 | \$20,000 | \$- | 0.00\% |
| 100-3200-3320-4-4-4-36 | ATHLETIC TRAINER | \$10,000 | \$9,289 | \$10,000 | \$10,657 | \$25,000 | \$30,000 | \$5,000 | 20.00\% |
| 100-3200-3350-4-4-4-36 | POLICE SERVICES | \$5,500 | \$6,781 | \$5,500 | \$1,172 | \$6,000 | \$6,000 | \$- | 0.00\% |
| 100-3200-3410-4-4-4-36 | OFFICIALS FEES | \$35,000 | \$31,352 | \$35,000 | \$25,165 | \$35,000 | \$35,000 | \$- | 0.00\% |
| 100-3200-5210-4-4-4-36 | COMP/LIAB INSURANCE` | \$7,200 | \$7,755 | \$8,000 | \$7,755 | \$8,000 | \$8,000 | \$- | 0.00\% |
| 100-3200-6050-4-4-4-36 | ATHLETICS SUPPLIES | \$17,000 | \$15,269 | \$12,000 | \$7,739 | \$15,000 | \$15,000 | \$- | 0.00\% |
| 100-3200-6060-4-4-4-36 | UNIFORMS | \$12,000 | \$12,000 | \$12,000 | \$9,268 | \$12,000 | \$12,000 | \$- | 0.00\% |
| 100-3200-6070-4-4-4-36 | MOVING UP/AWARDS | \$1,500 | \$1,490 | \$1,500 | \$1,460 | \$1,500 | \$1,500 | \$- | 0.00\% |
| 100-3200-6090-1-4-1-25 | STUDENT ACTIVITIES | \$300 | \$350 | \$300 | \$189 | \$300 | \$300 | \$- | 0.00\% |
| 100-3200-6090-2-4-1-25 | STUDENT ACTIVITIES | \$600 | \$- | \$600 | \$110 | \$600 | \$600 | \$- | 0.00\% |
| 100-3200-6090-3-4-1-25 | STUDENT ACTIVITIES | \$1,200 | \$- | \$1,200 | \$180 | \$1,200 | \$1,200 | \$- | 0.00\% |
| 100-3200-6090-4-4-4-25 | STUDENT ACTIVITIES | \$2,400 | \$614 | \$2,400 | \$2,177 | \$2,400 | \$2,400 | \$-1 | 0.00\% |
| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-3200-6090-9-4-2-11 | DISTRICT CLIMATE AND CULTURE | \$7,000 | \$9,408 | \$10,000 | \$10,634 | \$10,000 | \$10,000 | s- | 0.00\% |
| NEW ACCOUNT | WAMOGO SUMMER ENRICHMENT | \$- | \$- | \$- | \$- | \$- | \$10,000 | \$10,000 | 100.00\% |
| CLOSED | MEMBERSHIP | \$600 | \$464 | \$- | \$- | \$- | \$- | \$- | 0.00\% |
| 100-3200-8110-4-4-4-36 | Entry fees | \$5,000 | \$4,647 | \$5,000 | \$3,460 | \$5,000 | \$5,000 | \$- | 0.00\% |
| CATEGORY 4 | GRAND TOTAL | \$1,446,948 | \$1,420,239 | \$1,054,790 | \$864,907 | \$1,103,234 | \$1,114,404 | \$11,170 | 1.01\% |

## Notes:

- Increase to WAMOGO Instructional Supplies (~5\%) - $6^{\text {th }}$ Grade for 2021 2022
- Summer Enrichment at WAMOGO
- Increase to ASTE Instructional Supplies (~5\%)
- Maintain Mental Health Services (\$30K)
- Maintain level of support for all school programs


Photo Courtesy of Wamogo ASTE Program

## Category 5: Tuition



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CATEGORY 5: TUITION |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 100-6110-5620-5-5-4-63 | ADULT EDUCATION | \$4,000 | \$3,949 | \$4,000 | \$3,949 | \$6,000 | \$6,000 | \$- | 0.00\% |
| 100-6130-5640-6-5-1-63 | TUITION - PRIVATE | \$106,167 | \$104,827 | \$150,000 | \$86,634 | \$174,000 | \$200,000 | \$26,000 | 14.94\% |
| 100-6130-5640-6-5-4-63 | TUITION - PRIVATE | \$258,833 | \$236,235 | \$150,000 | \$303,862 | \$174,000 | \$200,000 | \$26,000 | 14.94\% |
| CATEGORY 5 | GRAND TOTAL | \$369,000 | \$345,011 | \$304,000 | \$394,445 | \$354,000 | \$406,000 | \$52,000 | 16.45\% |

## Notes:

- Monitor DCF Placements
- Monitor Enrollment Changes


Photo Courtesy of James Morris School

## Category 6: Transportation



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| CATEGORY 6: TRANSPORTATION |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CLOSED | CONTRACT TRANSPORTATION | \$50,830 | \$49,092 | \$52,100 | \$51,463 | \$55,567 | \$- | \$(55,567) | -100.00\% |
| CLOSED | CONTRACT TRANSPORTATION | \$101,660 | \$97,785 | \$104,202 | \$102,925 | \$108,911 | \$- | \$ $(108,911)$ | -100.00\% |
| CLOSED | CONTRACT TRANSPORTATION | \$101,660 | \$98,446 | \$104,202 | \$102,925 | \$108,911 | \$- | \$(108,911) | -100.00\% |
| CLOSED | CONTRACT TRANSPORTATION | \$380,111 | \$372,032 | \$389,614 | \$408,918 | \$388,208 | \$- | \$ $(388,208)$ | -100.00\% |
| CLOSED | SP ED TRANSPORTATION, PRESCH | \$20,030 | \$11,788 | \$50,830 | \$51,463 | \$40,000 | \$- | \$(40,000) | -100.00\% |
| CLOSED | TECH SCHOOL TRANS | \$51,111 | \$49,235 | \$52,389 | \$13,296 | \$55,567 | \$- | \$(55,567) | -100.00\% |
| CLOSED | SP ED TRANSPORTATION | \$84,744 | \$81,408 | \$84,651 | \$40,482 | \$84,651 | \$- | \$ $(84,651)$ | -100.00\% |
| CLOSED | SP ED TRANSPORTATION | \$81,742 | \$56,770 | \$81,742 | \$14,452 | \$81,742 | \$- | \$(81,742) | -100.00\% |
| NEW ACCOUNT | REGULAR EDUCATION TRANSPORTATION |  |  |  |  |  | \$810,562 | \$810,562 | 100.00\% |
| NEW ACCOUNT | SPECIAL EDUCATION TRANSPORTATION |  |  |  |  |  | \$120,000 | \$120,000 | 100.00\% |
| 100-2700-6260-1-6-1-80 | TRANSPORTATION FUEL | \$16,871 | \$10,176 | \$13,800 | \$7,015 | \$13,110 | \$11,799 | \$(1,311) | -10.00\% |
| 100-2700-6260-2-6-1-80 | TRANSPORTATION FUEL | \$17,829 | \$10,774 | \$14,600 | \$7,428 | \$13,870 | \$12,483 | \$ $(1,387)$ | -10.00\% |
| 100-2700-6260-3-6-1-80 | TRANSPORTATION FUEL | \$18,890 | \$11,373 | \$15,450 | \$7,841 | \$14,678 | \$13,210 | \$ $(1,468)$ | -10.00\% |
| 100-2700-6260-4-6-4-80 | TRANSPORTATION FUEL | \$40,000 | \$29,268 | \$32,700 | \$19,295 | \$31,065 | \$28,226 | \$ $(2,840)$ | -9.14\% |
| CATEGORY 6 | GRAND TOTAL | \$965,478 | \$878,146 | \$996,280 | \$827,501 | \$996,279 | \$996,279 | \$(0) | 0.00\% |

## Notes:

- "Regional" Transportation - Service 4 towns
- 0\% Total Change to Category



## Category 7: Shared Services



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CATEGORY 7: SHARED SERVICES |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 100-2225-1230-5-7-5-40 | SHARED STAFF | \$- | \$- | \$- |  | \$668,458 | \$1,154,754 | \$486,296 | 72.75\% |
| NEW ACcount | COVID-19 / ACADEMIC (CLERICAL) |  |  |  |  | \$- | \$15,000 | \$15,000 | 100.00\% |
| CLOSED | SHARED TECHNOLOGY | \$- | \$- | \$- |  | \$10,000 | \$- | \$ $(10,000)$ | -100.00\% |
| 100-2700-6100-5-7-5-50 | SHARED SUPPLIES | \$- | \$- | \$- |  | \$10,000 | \$5,000 | \$ $(5,000)$ | -50.00\% |
| CATEGORY 7 | GRAND TOTAL | \$-1 | \$-1 | \$- |  | \$688,458 | \$1,174,754 | \$486,296 | 70.64\% |

## Notes:

- Expansion of Shared Services (from Certified and Non-Certified)
- Transfer of IT and Fiscal Services (BOE Approved)
- Creation of Curriculum Office (BOE Goal)
- Includes Shared Superintendent, CFO, COO, HR, IT, Fiscal, Curriculum and Central Office



## Category 8: Administration



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| CATEGORY 8: ADMINISTRATION |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-2100-3260-4-7-4-65 | CONFERENCE, NURSE | \$400 | \$- | \$400 |  | \$400 | \$400 | \$- | 0.00\% |
| 100-2100-4650-1-7-1-65 | HEALTHCARE EQUIP REPAIRS | \$55 | \$55 | \$55 |  | \$55 | \$55 | \$- | 0.00\% |
| 100-2100-4650-2-7-1-65 | HEALTHCARE EQUIP REPAIRS | \$110 | \$109 | \$110 |  | \$110 | \$110 | \$- | 0.00\% |
| 100-2100-4650-3-7-1-65 | HEALTHCARE EQUIP REPAIRS | \$160 | \$130 | \$160 |  | \$160 | \$160 | \$- | 0.00\% |
| 100-2100-4650-4-7-4-65 | HEALTHCARE EQUIP REPAIRS | \$360 | \$132 | \$360 |  | \$500 | \$500 | \$- | 0.00\% |
| 100-2100-6130-1-7-1-65 | HEALTHCARE SUPPLIES | \$1,125 | \$1,030 | \$1,125 | \$1,326 | \$1,125 | \$1,125 | \$- | 0.00\% |
| 100-2100-6130-2-7-1-65 | HEALTHCARE SUPPLIES | \$1,340 | \$1,289 | \$1,495 | \$1,500 | \$1,495 | \$1,495 | \$- | 0.00\% |
| 100-2100-6130-3-7-1-65 | HEALTHCARE SUPPLIES | \$1,840 | \$1,818 | \$1,840 | \$1,796 | \$1,840 | \$1,840 | \$- | 0.00\% |
| 100-2100-6130-4-7-4-65 | HEALTHCARE SUPPLIES | \$2,593 | \$3,051 | \$3,190 | \$4,579 | \$3,190 | \$3,190 | \$- | 0.00\% |
| 100-2100-7350-4-7-4-65 | NEW EQUIP, HEALTHOFFICE | \$800 |  | \$800 |  | \$1,000 | \$1,000 | \$- | 0.00\% |
| CLOSED | CONFERENCE | \$(30) | \$719 | \$2,500 | \$2,622 | \$- | \$- | \$- | 0.00\% |
| 100-2300-3340-5-8-5-50 | LEGAL FEES | \$31,000 | \$17,423 | \$20,000 | \$7,020 | \$20,000 | \$20,000 | \$- | 0.00\% |
| 100-2300-4435-5-8-5-50 | COPIER LEASE | \$2,600 | \$2,694 | \$2,665 | \$6,339 | \$2,665 | \$2,665 | \$- | 0.00\% |
| CLOSED | MISC CONTRACTED SERVICE | \$10,000 | \$14,370 | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-2300-5310-5-8-5-50 | INTERNET SERVICE | \$31,000 | \$17,797 | \$31,000 | \$19,638 | \$25,000 | \$27,500 | \$2,500 | 10.00\% |
| 100-2300-5350-5-8-5-50 | POSTAGE | \$3,500 | \$3,404 | \$3,500 | \$3,193 | \$5,000 | \$5,000 | \$1,500 | 30.00\% |
| 100-2300-5400-5-8-5-50 | ADVERTISING | \$3,500 | \$4,038 | \$3,500 | \$912 | \$3,500 | \$3,500 | \$- | 0.00\% |
| 100-2300-5500-5-8-5-50 | PRINTING | \$7,000 | \$11,436 | \$7,000 | \$5,386 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-2300-5800-5-8-5-50 | TRAVEL EXPENSE | \$5,000 | \$8,229 | \$8,400 | \$8,400 | \$8,400 | \$8,400 | \$- | 0.00\% |
| 100-2300-6120-5-8-5-50 | OFFICE SUPPLIES | \$2,530 | \$2,530 | \$10,000 | \$9,566 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-2300-6126-5-8-5-50 | REFRESHMENTS | \$2,500 | \$3,982 | \$2,500 | \$3,830 | \$2,500 | \$2,500 | \$- | 0.00\% |
| CLOSED | PROFESSIONAL PUBS | \$500 | \$530 | \$500 |  | \$500 | \$- | \$(500) | -100.00\% |
| CLOSED | MEMBERSHIP | \$1,500 | \$1,775 | \$1,500 | \$2,664 | \$1,500 | \$- | \$(1,500) | -100.00\% |
| CLOSED | CONFERENCE, ADMIN | \$1,500 | \$- | \$1,500 |  | \$1,500 | \$- | \$(1,500) | -100.00\% |
| CLOSED | CONFERENCE, ADMIN | \$1,500 | \$- | \$1,500 |  | \$1,500 | \$- | \$(1,500) | -100.00\% |
| CLOSED | CONFERENCE, ADMIN | \$1,500 | \$- | \$1,500 | \$840 | \$1,500 | \$- | \$(1,500) | -100.00\% |
| CLOSED | CONFERENCE, ADMIN | \$3,000 | \$- | \$3,000 | \$3,000 | \$3,000 | \$- | \$(3,000) | -100.00\% |
| 100-2400-4435-4-8-4-60 | COPIER LEASE | \$20,000 | \$20,148 | \$20,500 | \$21,617 | \$20,500 | \$20,500 | \$- | 0.00\% |


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-2400-5350-1-8-1-60 | POSTAGE | \$100 | \$105 | \$100 | \$100 | \$100 | \$100 | \$- | 0.00\% |
| 100-2400-5350-2-8-1-60 | POSTAGE | \$300 | \$309 | \$300 | \$395 | \$300 | \$300 | \$- | 0.00\% |
| 100-2400-5350-3-8-1-60 | POSTAGE | \$500 | \$422 | \$500 | \$445 | \$500 | \$500 | \$- | 0.00\% |
| 100-2400-5350-4-8-4-60 | Postage | \$7,000 | \$7,028 | \$7,000 | \$6,990 | \$7,000 | \$7,000 | \$- | 0.00\% |
| 100-2400-6120-1-8-1-60 | OFFICE SUPPLIES | \$750 | \$731 | \$750 | \$256 | \$750 | \$750 | \$- | 0.00\% |
| 100-2400-6120-2-8-1-60 | OFFICE SUPPLIES | \$1,500 | \$1,132 | \$1,500 | \$1,275 | \$1,500 | \$1,500 | \$- | 0.00\% |
| 100-2400-6120-3-8-1-60 | OFFICE SUPPLIES | \$3,000 | \$2,880 | \$3,000 | \$2,619 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-2400-6120-4-8-4-60 | OFFICE SUPPLIES | \$5,000 | \$3,900 | \$5,000 | \$2,966 | \$5,000 | \$5,000 | \$- | 0.00\% |
| 100-2400-6126-1-8-1-60 | REFRESHMENTS | \$250 | \$158 | \$250 | \$86 | \$250 | \$250 | \$- | 0.00\% |
| 100-2400-6126-2-8-1-60 | REFRESHMENTS | \$350 | \$250 | \$350 | \$240 | \$350 | \$350 | \$- | 0.00\% |
| 100-2400-6126-3-8-1-60 | REFRESHMENTS | \$500 | \$376 | \$500 | \$281 | \$500 | \$500 | \$- | 0.00\% |
| 100-2400-6126-4-8-4-60 | REFRESHMENTS | \$1,500 | \$1,458 | \$1,500 | \$1,433 | \$1,500 | \$1,500 | \$- | 0.00\% |
| 100-2400-8100-9-8-2-60 | MEMBERSHIP,ADMIN | \$150 | \$150 | \$2,500 | \$180 | \$2,500 | \$2,500 | \$- | 0.00\% |
| CLOSED | CONFERENCE | \$500 | \$- | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-2500-3310-5-8-5-55 | AUDIT FEES | \$35,000 | \$41,035 | \$35,000 | \$34,275 | \$35,000 | \$35,000 | \$- | 0.00\% |
| 100-2500-3341-5-8-5-55 | BANK FEES | \$2,000 | \$1,437 | \$2,000 | \$997 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-2500-3360-5-8-5-55 | SOFTWARE SUPPORT | \$27,600 | \$27,535 | \$30,000 | \$51,689 | \$30,000 | \$30,000 | \$- | 0.00\% |
| 100-2500-4435-5-8-5-55 | COPIER LEASE | \$1,600 | \$1,677 | \$1,640 | \$1,802 | \$1,640 | \$1,640 | \$- | 0.00\% |
| 100-2500-8100-5-8-5-55 | MEMBERSHIP | \$1,400 | \$2,630 | \$1,000 | \$2,062 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2600-5210-5-8-5-50 | COMP/LIAB INSURANCE | \$76,000 | \$77,686 | \$75,000 | \$84,540 | \$85,000 | \$90,000 | \$5,000 | 5.88\% |
| 100-2600-5300-1-8-1-60 | TELEPHONE SERVICE | \$3,000 | \$5,781 | \$3,000 | \$7,425 | \$4,500 | \$4,500 | \$- | 0.00\% |
| 100-2600-5300-2-8-1-60 | TELEPHONE SERVICE | \$1,200 | \$1,907 | \$4,500 | \$2,259 | \$4,500 | \$4,500 | \$- | 0.00\% |
| 100-2600-5300-3-8-1-60 | TELEPHONE SERVICE | \$4,000 | \$5,143 | \$4,500 | \$5,930 | \$7,000 | \$7,000 | \$- | 0.00\% |
| 100-2600-5300-4-8-4-60 | TELEPHONE SERVICE | \$5,000 | \$8,750 | \$7,000 | \$17,500 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-2600-5300-5-8-5-50 | TELEPHONE SERVICE | \$7,500 | \$10,054 | \$10,000 | \$7,658 | \$7,850 | \$7,850 | \$- | 0.00\% |
| CLOSED | CONFERENCE | \$1,500 | \$- | \$1,500 | \$989 | \$- | \$- | \$- | 0.00\% |
| CLOSED | PROF DEVELOPMENT, BOE | \$1,500 | \$966 | \$1,500 | \$403 | \$- | \$- | \$- | 0.00\% |
| 100-2800-3261-6-8-6-60 | PROF DEVELOPMENT | \$1,500 | \$3,943 | \$1,500 | \$1,059 | \$1,500 | \$1,500 | \$- | 0.00\% |
| 100-2800-3340-6-8-2-60 | LEGAL FEES (Special Education) | \$30,000 | \$13,251 | \$25,000 | \$13,507 | \$25,000 | \$20,000 | \$(5,000) | -20.00\% |
| 100-2800-5300-6-8-6-60 | TELEPHONE SERVICE | \$450 | \$-1 | \$-1 |  | \$- | \$-1 | \$- | 0.00\% |


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-2800-5350-6-8-6-60 | POSTAGE | \$750 | \$757 | \$750 | \$758 | \$750 | \$750 | \$- | 0.00\% |
| 100-2800-5800-6-8-6-60 | TRAVEL EXPENSE | \$8,500 | \$5,058 | \$2,500 | \$1,068 | \$2,500 | \$2,500 | \$- | 0.00\% |
| 100-2800-6120-5-8-5-59 | MISC SUPPLIES, BOE | \$1,000 | \$1,220 | \$1,000 | \$2,214 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2800-6120-6-8-6-60 | OFFICE SUPPLIES | \$650 | \$343 | \$650 |  | \$650 | \$650 | \$- | 0.00\% |
| 100-2800-8100-4-8-4-60 | MEMBERSHIP, SCHOOL | \$8,250 | \$8,935 | \$8,500 | \$8,700 | \$8,500 | \$8,500 | \$- | 0.00\% |
| 100-2800-8100-5-8-5-50 | MEMBERSHIP, DISTRICT | \$11,450 | \$11,450 | \$10,000 | \$14,004 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-2800-3320-1-8_1_65 | MEDICAL FEES | \$725 | \$725 | \$750 | \$750 | \$750 | \$750 | \$- | 0.00\% |
| 100-2800-3320-2-8_1_65 | MEDICAL FEES | \$725 | \$725 | \$750 | \$750 | \$750 | \$750 | \$- | 0.00\% |
| 100-2800-3320-3-8-1-65 | MEDICAL FEES | \$725 | \$725 | \$750 | \$750 | \$750 | \$750 | \$- | 0.00\% |
| 100-2800-3320-4-8-4-65 | MEDICAL FEES | \$2,776 | \$2,765 | \$2,500 | \$2,493 | \$2,500 | \$2,500 | \$- | 0.00\% |
| 100-2800-6130-5-7-5-65 | HEALTHCARE SUPPLIES | \$1,100 | \$1,280 | \$1,100 |  | \$1,100 | \$1,100 | \$- | 0.00\% |
| CATEGORY 8 | GRAND TOTAL | \$394,185 | \$371,367 | \$386,240 | \$385,073 | \$394,430 | \$387,430 | \$(7,000) | -1.77\% |

## Notes:

- Comp/Liab Insurance (+\$5K)
- Closed "Inactive Accounts"


Photo Courtesy of Warren School

## Category 9: Operations and Maintenance



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| 100-2600-3260-5-9-5-70 | CONFERENCE | \$750 | \$210 | \$750 | \$354 | \$750 | \$- | \$(750) | -100.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CLOSED | CARPET/TILE | \$350 | \$232 | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-2600-4220-1-9-1-70 | RUBBISH | \$2,850 | \$3,711 | \$3,500 | \$3,776 | \$3,500 | \$3,500 | \$- | 0.00\% |
| 100-2600-4220-2-9-1-70 | RUBBISH | \$3,650 | \$5,114 | \$4,400 | \$5,208 | \$4,400 | \$4,400 | \$- | 0.00\% |
| 100-2600-4220-3-9-1-70 | RUBBISH | \$5,450 | \$5,673 | \$6,450 | \$6,180 | \$6,450 | \$6,450 | \$- | 0.00\% |
| 100-2600-4220-4-9-4-70 | RUBBISH | \$13,450 | \$13,011 | \$11,050 | \$8,580 | \$11,050 | \$11,050 | \$- | 0.00\% |
| 100-2600-4230-1-9-1-70 | SEPTIC/SEWER FEES | \$1,400 | \$1,400 | \$750 | \$1,400 | \$1,250 | \$1,250 | \$- | 0.00\% |
| 100-2600-4230-2-9-1-70 | SPETIC/SEWER FEES | \$(50) | \$- | \$600 | \$3,400 | \$3,500 | \$3,500 | \$- | 0.00\% |
| 100-2600-4230-3-9-1-70 | SEPTIC/SEWER FEES | \$1,500 | \$2,765 | \$600 | \$2,965 | \$3,500 | \$3,500 | \$- | 0.00\% |
| 100-2600-4230-4-9-4-70 | SEPTIC/SEWER FEES | \$8,100 | \$8,069 | \$9,000 | \$10,113 | \$12,000 | \$12,000 | \$- | 0.00\% |
| 100-2600-4240-1-9-1-70 | GROUNDSWORK | \$1,000 | \$216 | \$1,000 |  | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2600-4240-2-9-1-70 | GROUNDSWORK | \$2,000 | \$330 | \$2,000 | \$710 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-2600-4240-3-9-1-70 | GROUNDSWORK | \$2,000 | \$2,000 | \$2,000 | \$1,800 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-2600-4240-4-9-4-70 | GROUNDSWORK | \$12,500 | \$6,379 | \$5,000 | \$1,993 | \$5,000 | \$5,000 | \$- | 0.00\% |
| 100-2600-4310-1-9-1-70 | ENVIRONMENT COMPLIANCE | \$250 | \$31 | \$250 | \$936 | \$250 | \$250 | \$- | 0.00\% |
| 100-2600-4310-2-9-1-70 | ENVIRONMENT COMPLIANCE | \$500 | \$61 | \$500 | \$1,534 | \$500 | \$500 | \$- | 0.00\% |
| 100-2600-4310-3-9-1-70 | ENVIRONMENT COMPLIANCE | \$500 | \$61 | \$500 | \$1,516 | \$500 | \$500 | \$- | 0.00\% |
| 100-2600-4310-4-9-4-70 | ENVIRONMENT COMPLIANCE | \$4,000 | \$1,796 | \$4,000 | \$4,596 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-2600-4330-4-9-4-70 | ELECTRICAL SERVICES | \$750 | \$2,899 | \$750 | \$198 | \$750 | \$- | \$(750) | -100.00\% |
| 100-2600-4350-1-9-1-70 | FIRE SAFETY/EXTINGUISHERS | \$1,300 | \$2,545 | \$1,300 | \$1,559 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-2600-4350-2-9-1-70 | FIRE SAFETY/EXTINGUISHERS | \$1,500 | \$3,175 | \$1,500 | \$1,976 | \$2,500 | \$2,500 | \$- | 0.00\% |
| 100-2600-4350-3-9-1-70 | FIRE SAFETY/EXTINGUISHERS | \$1,500 | \$2,674 | \$1,500 | \$2,181 | \$2,500 | \$2,500 | \$- | 0.00\% |
| 100-2600-4350-4-9-4-70 | FIRE SAFETY/EXTINGUISHERS | \$9,000 | \$12,452 | \$10,000 | \$10,804 | \$12,000 | \$12,000 | \$- | 0.00\% |
| 100-2600-4370-1-9-1-70 | HVAC AND CONTROLS | \$1,650 | \$2,040 | \$1,650 | \$1,747 | \$1,650 | \$1,650 | \$- | 0.00\% |
| 100-2600-4370-2-9-1-70 | HVAC AND CONTROLS | \$1,900 | \$4,610 | \$1,900 | \$2,284 | \$1,900 | \$1,900 | \$- | 0.00\% |
| 100-2600-4370-3-9-1-70 | HVAC AND CONTROLS | \$1,900 | \$2,042 | \$1,900 | \$5,065 | \$1,900 | \$1,900 | \$- | 0.00\% |
| 100-2600-4370-4-9-4-70 | HVAC AND CONTROLS | \$4,000 | \$8,294 | \$4,000 | \$7,512 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-2600-4370-7-9-4-70 | HVAC AND CONTROLS | \$2,150 | \$2,047 | \$2,150 | \$3,264 | \$2,150 | \$2,150 | \$-1 | 0.00\% |


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-2600-4390-2-9-1-70 | ELEVATOR INSPECTIONS/REPAIRS | \$2,200 | \$2,044 | \$2,200 | \$2,351 | \$5,200 | \$5,200 | \$- | 0.00\% |
| 100-2600-4390-4-9-4-70 | ELEVATOR INSPECTIONS/REPAIRS | \$2,200 | \$2,884 | \$2,200 | \$2,351 | \$5,200 | \$5,200 | \$- | 0.00\% |
| 100-2600-4400-1-9-1-70 | MISC MAINT REPAIRS | \$2,250 | \$2,404 | \$2,000 | \$2,509 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-2600-4400-2-9-1-70 | MISC MAINT REPAIRS | \$1,300 | \$1,335 | \$3,000 | \$5,171 | \$5,000 | \$5,000 | \$- | 0.00\% |
| 100-2600-4400-3-9-1-70 | MISC MAINT REPAIRS | \$550 | \$516 | \$4,000 | \$6,148 | \$6,000 | \$6,000 | \$- | 0.00\% |
| 100-2600-4400-4-9-4-70 | MISC MAINT REPAIRS | \$12,500 | \$16,496 | \$10,000 | \$16,662 | \$14,000 | \$14,000 | \$- | 0.00\% |
| 100-2600-4400-5-9-5-70 | MISC MAINT REPAIRS | \$1,500 | \$2,660 | \$1,500 | \$1,661 | \$1,500 | \$1,500 | \$- | 0.00\% |
| 100-2600-4410-4-9-4-70 | MOWER/SNOW BLOW REPAIRS | \$1,000 | \$2,498 | \$1,000 | \$1,340 | \$1,000 | \$1,000 | \$- | 0.00\% |
| CLOSED | PLUMBING REPAIRS | \$500 | \$- | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-2600-4440-5-9-4-70 | PLUMBING REPAIRS | \$4,400 | \$5,297 | \$2,500 | \$879 | \$2,500 | \$2,500 | \$- | 0.00\% |
| 100-2600-4460-1-9-1-70 | REFRIG/CAFÉ REPAIRS | \$1,000 | \$1,946 | \$1,000 | \$309 | \$2,000 | \$2,000 | \$- | 0.00\% |
| 100-2600-4460-2-9-1-70 | REFRIG/CAFÉ REPAIRS |  | \$- | \$2,000 | \$2,052 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-2600-4460-3-9-1-70 | REFRIG/CAFÉ REPAIRS | \$500 | \$478 | \$2,000 | \$3,139 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-2600-4460-4-9-4-70 | REFRIG/CAFÉ REPAIRS | \$8,500 | \$8,571 | \$5,000 | \$2,267 | \$9,000 | \$5,000 | \$(4,000) | -44.44\% |
| CLOSED | SIMPLEX | \$450 | \$- | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-2600-4500-4-9-4-70 | VEHICLE REPAIRS | \$5,800 | \$7,275 | \$1,000 | \$2,451 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2600-4500-7-9-4-70 | VEHICLE REPAIRS | \$1,550 | \$16 | \$1,550 | \$1,169 | \$1,550 | \$1,550 | \$- | 0.00\% |
| 100-2600-4540-1-9-1-70 | WATER TESTING | \$5,600 | \$6,700 | \$5,600 | \$7,465 | \$7,000 | \$7,500 | \$500 | 7.14\% |
| 100-2600-4540-2-9-1-70 | WATER TESTING | \$6,000 | \$7,133 | \$6,000 | \$7,131 | \$7,000 | \$7,500 | \$500 | 7.14\% |
| 100-2600-4540-3-9-1-70 | WATER TESTING | \$6,000 | \$5,855 | \$6,000 | \$6,830 | \$7,000 | \$7,500 | \$500 | 7.14\% |
| 100-2600-4550-1-9-1-70 | PEST CONTROL | \$1,150 | \$828 | \$1,200 | \$1,024 | \$1,200 | \$1,200 | \$- | 0.00\% |
| 100-2600-4550-2-9-1-70 | PEST CONTROL | \$1,150 | \$1,104 | \$1,200 | \$920 | \$1,200 | \$1,200 | \$- | 0.00\% |
| 100-2600-4550-3-9-1-70 | PEST CONTROL | \$1,150 | \$1,012 | \$1,200 | \$1,105 | \$1,200 | \$1,200 | \$- | 0.00\% |
| 100-2600-4550-4-9-4-70 | PEST CONTROL | \$1,600 | \$1,295 | \$1,200 | \$1,104 | \$1,200 | \$1,200 | \$- | 0.00\% |
| 100-2600-5300-4-9-4-70 | TELEPHONE SERVICE | \$2,500 | \$1,422 | \$3,500 | \$1,347 | \$3,500 | \$3,500 | \$- | 0.00\% |
| 100-2600-6140-1-9-1-70 | ELECTRICITY | \$19,234 | \$16,263 | \$19,811 | \$15,312 | \$19,811 | \$20,009 | \$198 | 1.00\% |
| 100-2600-6140-2-9-1-70 | ELECTRICITY | \$26,134 | \$22,222 | \$19,601 | \$14,979 | \$19,601 | \$19,797 | \$196 | 1.00\% |
| 100-2600-6140-3-9-1-70 | ELECTRICITY | \$27,980 | \$24,788 | \$20,985 | \$20,966 | \$20,985 | \$21,195 | \$210 | 1.00\% |
| 100-2600-6140-4-9-4-70 | ELECTRICITY | \$107,000 | \$94,115 | \$80,250 | \$109,501 | \$80,250 | \$81,053 | \$803 | 1.00\% |
| 100-2600-6140-7-9-4-70 | ELECTRICITY | \$25,719 | \$28,929 | \$19,289 | \$15,748 | \$19,289 | \$19,289 | \$- | 0.00\% |


| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-2600-6150-1-9-1-70 | CUSTODIAL SUPPUES |  |  |  |  |  | \$4,000 | \$ | 0.00\% |
| 100-2600-6150-2-9-1-70 | CUSTODIAL SUPPLIES | \$7,500 | \$6,888 | \$7,500 | \$7,252 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-2600-6150-3-9-1-70 | CUSTODIAL SUPPLIES | \$7,500 | \$4,507 | \$7,500 | \$8,804 | \$7,500 | \$7,500 | \$- | 0.00\% |
| 100-2600-6150-4-9-4-70 | CUSTODIAL SUPPLIES | \$20,000 | \$21,756 | \$20,000 | \$20,305 | \$20,000 | \$20,000 | \$- | 0.00\% |
| 100-2600-6160-1-9-1-70 | MAINTENANCE SUPPLIES | \$3,000 | \$1,677 | \$3,000 | \$2,685 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-2600-6160-2-9-1-70 | MAINTENANCE SUPPLIES | \$4,000 | \$4,601 | \$4,000 | \$3,825 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-2600-6160-3-9-1-70 | MAINTENANCE SUPPLIES | \$4,000 | \$5,616 | \$4,000 | \$4,284 | \$4,000 | \$4,000 | \$- | 0.00\% |
| 100-2600-6160-4-9-4-70 | MAINTENANCE SUPPLIES | \$15,000 | \$12,653 | \$15,000 | \$16,133 | \$15,000 | \$15,000 | \$- | 0.00\% |
| 100-2600-6170-1-9-1-70 | PRopane | \$1,930 | \$2,965 | \$2,000 | \$2,148 | \$3,000 | \$2,200 | \$(800) | -26.67\% |
| 100-2600-6170-2-9-1-70 | PRopane | \$1,300 | \$1,911 | \$1,750 | \$1,555 | \$2,000 | \$1,800 | \$(200) | -10.00\% |
| 100-2600-6170-3-9-1-70 | PROPANE | \$1,200 | \$2,922 | \$1,200 | \$2,329 | \$1,200 | \$2,400 | \$1,200 | 100.00\% |
| 100-2600-6170-4-9-4-70 | PROPANE | \$2,820 | \$5,002 | \$2,300 | \$3,083 | \$3,000 | \$3,000 | \$- | 0.00\% |
| 100-2600-6190-4-9-4-70 | MUNICIPAL WATER | \$13,500 | \$15,920 | \$13,500 | \$14,516 | \$13,500 | \$15,000 | \$1,500 | 11.11\% |
| 100-2600-6240-1-9-1-70 | HEATING FUEL | \$26,364 | \$26,364 | \$14,875 | \$16,544 | \$14,875 | \$12,644 | \$ $(2,231)$ | -15.00\% |
| 100-2600-6240-2-9-1-70 | HEATING FUEL | \$32,240 | \$32,240 | \$20,060 | \$22,722 | \$20,060 | \$17,051 | \$ $(3,009)$ | -15.00\% |
| 100-2600-6240-3-9-1-70 | HEATING FUEL | \$34,496 | \$34,496 | \$27,030 | \$24,925 | \$27,030 | \$22,976 | \$ $(4,055)$ | -15.00\% |
| 100-2600-6240-4-9-4-70 | HEATING FUEL | \$107,500 | \$108,852 | \$91,800 | \$88,115 | \$91,800 | \$78,030 | \$(13,770) | -15.00\% |
| 100-2600-6240-7-9-4-70 | HEATING FUEL | \$33,300 | \$40,504 | \$23,800 | \$23,718 | \$23,800 | \$20,230 | \$(3,570) | -15.00\% |
| 100-2600-6260-4-9-4-70 | TRANSPORTATION FUEL | \$3,000 | \$4,859 | \$2,625 | \$2,751 | \$3,500 | \$2,500 | \$(1,000) | -28.57\% |
| 100-2600-7320-2-9-1-70 | MAINT EQUIP REPLACEMENT | \$500 | \$973 | \$500 | \$399 | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2600-7320-3-9-1-70 | MAINT EQUIP REPLACEMENT | \$1,000 | \$319 | \$1,000 |  | \$1,000 | \$1,000 | \$- | 0.00\% |
| 100-2600-7320-4-9-4-70 | MAINT EQUIP REPLACEMENT | \$1,000 | \$658 | \$1,000 | \$160 | \$1,000 | \$1,000 | \$- | 0.00\% |
| CLOSED | MEMBERSHIP | \$350 | \$- | \$- |  | \$- | \$- | \$- | 0.00\% |
| 100-4100-8910-1-9-1-70 | CAPITAL REPAIRS | \$5,000 | \$905 | \$5,000 | \$4,847 | \$5,000 | \$5,000 | \$- | 0.00\% |
| 100-4100-8910-2-9-1-70 | CAPITAL REPAIRS | \$10,000 | \$5,203 | \$10,000 | \$9,990 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-4100-8910-3-9-1-70 | CAPITAL REPAIRS | \$10,000 | \$9,594 | \$10,000 | \$9,990 | \$10,000 | \$10,000 | \$- | 0.00\% |
| 100-4100-8910-4-9-4-70 | CAPITAL REPAIRS | \$25,000 | \$29,982 | \$25,000 | \$32,812 | \$25,000 | \$25,000 | \$- | 0.00\% |
| CATEGORY 9 | GRAND TOTAL | \$738,767 | \$744,400 | \$624,226 | \$672,700 | \$667,951 | \$639,423 | \$(28,528) | 7.00\% |

## Notes:

- Oil - Consortium Savings (-15\%)
- Electric - Contractual Increase
- Maintain preventative maintenance
- Monitor COVID-19 / Pandemic
- Monitor PPE Costs


Photo Courtesy of James Morris School

## Category 0: Capital and Debt



| Account | Description | FY19 <br> Budget | FY19 Actual | FY20 <br> Budget | FY20 Actual | FY21 <br> Budget | FY22 <br> Proposed | Change |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | \% Change | C |
| :--- |


| CATEGORY 0: CAPITAL \& DEBT SERVICE |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100-4100-8400-5-0-5-90 | CAPITAL RESERVE | \$971,700 | \$975,556 | \$600,000 | \$1,024,722 | \$500,000 | \$500,000 | \$- | 0\% |
| 100-4100-8500-5-0-5-95 | DEBT PAYMENT | \$537,529 | \$535,649 | \$334,390 | \$334,390 | \$190,000 | \$140,000 | \$(50,000) | -26\% |
| 100-4110-8600-5-0-5-90 | CONTINGENCY | \$- | \$- | \$125,569 | \$- | \$100,000 | \$100,000 | \$- | 0\% |
| CATEGORY 0 | GRAND TOTAL | \$1,509,229 | \$1,511,205 | \$1,059,959 | \$1,359,112 | \$790,000 | \$740,000 | \$(50,000) | -6\% |

## Notes:

- Declining Debt Services
- $\$ 500 \mathrm{~K}$ - Capital Fund
- Future Work: Restructure Long-Term Debt


Photo Courtesy of James Morris School

## Expenses (By School - Per Pupil)




## Certified Salary Costs (Per Pupil)



## Non-Certified Salary Costs (Per Pupil)



Transportation Costs

## Capital Needs and Debt (December 2020)



Capital Expenses

| Year | Proposed | Actual | Cumulative Capital |
| :--- | ---: | ---: | ---: |
| FY2017 | $\$ 75,000.00$ | $\$-$ | $\$-$ |
| FY2018 | $\$-$ | $\$ 250,000.00$ | $\$ 250,000.00$ |
| FY2019 | $\$ 500,000.00$ | $\$ 975,556.00$ | $\$ 1,225,556.00$ |
| FY2020 | $\$ 600,000.00$ | $\$ 1,011,928.00$ | $\$ 2,237,484.00$ |
| FY2021 | $\$-$ | $\$ 697,855.00$ | $\$ 2,935,339.00$ |
| FY2022 | $\$ 500,000.00$ |  |  |
| FY2023 | $\$ 500,000.00$ |  |  |
| Contributions | $\mathbf{\$ 2 , 1 7 5 , 0 0 0 . 0 0}$ | $\$ \mathbf{2 , 9 3 5 , 3 3 9 . 0 0}$ |  |

Debt
Responsibility

| Year | Proposed | Actual | Proposed v. Actual |
| :--- | ---: | ---: | ---: |
| FY2017 | $\$ 478,713.00$ | $\$ 478,713.00$ | $\$ 0.00$ |
| FY2018 | $\$ 512,663.00$ | $\$ 555,575.00$ | $\$ 42,912.00$ |
| FY2019 | $\$ 522,000.00$ | $\$ 535,649.00$ | $\$ 13,649.00$ |
| FY2020 | $\$ 334,390.00$ | $\$ 267,629.76$ | $-\$ 66,760.00$ |
| FY2021 | $\$ 190,000.00$ | $\$ 142,281.25$ | $-\$ 47,718.25$ |
| FY2022 | $\$ 140,000.00$ |  |  |
| FY2023 | $\$ 135,481.00$ |  |  |
| Contributions | $\$ \mathbf{2 , 3 1 2 , 1 2 8 . 0 0}$ | $\$ 1,837,566.00$ |  |

## Capital Needs Summary (December 2020)

| Location | 1-2 Years | 3-5 Years | 6-10 Years | Total |
| :---: | :---: | :---: | :---: | :---: |
| District | \$7,500 | \$360,000 |  | \$367,500 |
| WAMOGO | \$75,000 | \$1,315,000 | \$2,750,000 | \$4,140,000 |
| Warren | \$0 | \$155,000 | \$540,000 | \$695,000 |
| Morris | \$20,000 | \$410,000 | \$550,000 | \$980,000 |
| Goshen | \$30,000 | \$680,000 | \$750,000 | \$1,460,000 |
| TOTAL | \$132,500 | \$2,920,000 | \$4,590,000 | \$7,642,500 |


| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| SMART Board Replacement |  | $\$ 46,302$ | $\checkmark$ |
| House (Conversion to Office \& Driveway Paving) |  | $\$ 32,322$ | $\checkmark$ |
| School Sign Replacement | $\$ 7,500$ |  | Delayed |
| Desktop Computer (Replacements) |  | $\$ 18,000$ | Phased Out |
| Wi-Fi Improvements |  | $\$ 17,034$ | $\checkmark$ |
| 15 Passenger Van |  | $\$ 53,423$ | $\checkmark$ |
| Staff Devices (Replacements) |  | $\$ 30,110$ | $\checkmark$ |
| I-Pad (Replacements) |  | $\$ 20,397$ | $\checkmark$ |
| Chromebook (Elementary Replacements) |  | $\$ 19,979$ | $\checkmark$ |
| Phones (VoIP) (Goshen, Warren, JMS) | $\$ 7,500$ | $\$ 262,613$ | $\checkmark$ |
| TOTAL |  |  |  |


| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| SMART Board Replacement | $\$ 300,000$ |  | Ongoing |
| Desktop Computer Replacement |  |  | Phased Out |
| MacBook (Replacements) | $\$ 30,000$ | $\$ 9,408$ | Ongoing |
| I-Pad (Replacements) | $\$ 30,000$ |  | Phased Out |
| Staff Devices (Replacements) |  |  | Ongoing |
| Phones (VoIP) (WAMOGO) |  | $\$ 12,320$ | $\checkmark$ |
| Heat / AC Unit | $\$ 360,000$ | $\$ 21,728$ | Cancelled |
| TOTAL |  |  |  |


| Total Square Footage | 136,322 |
| :--- | :--- |
| Number of Classrooms | 49 |
| Number of Additional Learning <br> Spaces (excluding Library, Gym, <br> Auditorium, Cafeteria) |  |
| Small Rooms | 6 (all full size) |
|  | Tech Ed Shop, Aquaculture lab <br> Small Animal Lab, Large Animal Lab <br> Mechanics Shop, Ag Sales Room |
| Year of Last Major Renovation | 2000 |
| What was included in that | Furnaces, Ag Program Expansion, <br> renovation? |
| Uge of Furnace | 2000 |
| Age of Roof | 1 Year |
| Age of Windows | Various |
| Number of Windows | $178+20$ in Ag Labs/Shop |



## Wamogo (Built in 1955)

| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Bathrooms (4) |  | $\$ 164,000$ | $\checkmark$ |
| Ag Floors (Split over 2-years) |  | $\$ 89,177$ | $\checkmark$ |
| Interior / Exterior Cameras |  | $\$ 74,632$ | $\checkmark$ |
| Fire Panel Upgrade | $\$ 35,000$ | $\$ 60,446$ | $\checkmark$ |
| WAMOGO Road Paving |  | $\$ 29,000$ | Delayed (2021) |
| Security Vestibule / Intrusion \& Access |  | $\$ 46,280$ | $\checkmark$ |
| AgScience Tractor, Skid Steer \& Trailer <br> (Replacement) | $\$ 77,858$ | $\checkmark$ |  |
| Ag Sheet Rock / Animal Barn | $\$ 40,000$ | $\$ 11,272$ |  |
| Cafeteria (Table / Warmer) |  |  | $\checkmark$ |
| Auditorium Renovation | $\$ 75,000$ | $\$ 944,252$ | Delayed (2021) |
| TOTAL |  | $\checkmark$ |  |

Wamogo (1-2 Year)

| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Ag Roof |  | $\$ 262,912$ | $\checkmark$ |
| Floors WAMOGO (\$12 per sq ft) | $\$ 1,000,000$ | $\$ 184,185$ | Ongoing |
| Small Gym Floor | $\$ 100,000$ |  | 2021 |
| Large Gym |  | $\$ 191,481$ | $\checkmark$ |
| Bleachers |  | $\$ 76,135$ | $\checkmark$ |
| Cafeteria (Walk In Fridge / Freezer; Oven) | $\$ 40,000$ |  | 2022 |
| Tennis Courts / Fields (Renovation + Fencing) | $\$ 75,000$ |  | 2021 |
| WAMOGO Locker Rooms / Weight Room | $\$ 100,000$ |  | 2022 |
|  |  |  |  |
| TOTAL | $\$ 1,315,000$ | $\$ 714,713$ |  |

Wamogo (3-5 Year)

| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Replace Windows | $\$ 1,000,000$ |  |  |
| Air Handling Units | $\$ 1,500,000$ |  |  |
| Parking Lots | $\$ 250,000$ |  | Removed |
| Track |  |  |  |
| TOTAL | $\$ 2,750,000$ |  |  |


| Total Square Footage | 21,000 |
| :--- | :--- |
| Number of Classrooms | 7 |
| Number of Additional Learning <br> Spaces (excluding Library, Gym, <br> Auditorium, Cafeteria) |  |
| Small Rooms | Art Room, Library, Cafe/ Gym |
|  | Math Support Room (Small), Speech, <br> OT/PT/ Psych |
| Year of Last Major Renovation | 2001 |
| What was included in that | Library |
| renovation? | 2000 |
| Age of Furnace | 1 Year |
| Age of Roof | $16-57$ Years |
| Age of Windows | 27 Window Units |
| Number of Windows |  |



## Warren School (Built 1960)

| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Playground Equip for Pre-K |  | $\$ 17,200$ | $\checkmark$ |
| Back Stairs |  | $\$ 3,000$ | $\checkmark$ |
| Exterior Cameras |  | $\$ 14,308$ | $\checkmark$ |
| Brick Pointing (Entryway) |  | $\$ 500$ | $\checkmark$ |
| Brick Pointing (Back Stairway) |  | $\$ 500$ | $\checkmark$ |
| Replace Tile Floor in Art Room |  | $\$ 0$ | Phased Out |
| Repair Crumbling Concrete |  | $\$ 1,100$ | $\checkmark$ |
| Cafeteria (Dishwasher / Serving Line) |  | $\$ 43,174$ | $\checkmark$ |
| Security Vestibule / Intrusion \& Access |  | $\$ 97,364$ | $\checkmark$ |
| TOTAL |  |  |  |


| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Parking Lot |  | $\$ 10,000$ | $\checkmark$ |
| Renovate Student Bathrooms (4) | $\$ 140,000$ |  | 2022 |
| Pathway Down to Playground | $\$ 15,000$ |  | 2023 |
|  |  |  |  |
| TOTAL | $\$ 155,000$ |  |  |


| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Windows | $\$ 400,000$ |  | $2025+$ |
| Floors (\$12 sq ft) | $\$ 140,000$ | $\$ 62,891$ | ONGOING (2/3) |
|  |  |  |  |
| TOTAL | $\$ 540,000$ | $\$ 62,891$ |  |



Photos Courtesy of Warren School

| Total Square Footage | 34,870 |
| :--- | :--- |
| Number of Classrooms <br> Number of Additional Learning <br> Spaces (excluding Library, Gym, <br> Auditorium, Cafeteria) | 14 |
| Small Rooms |  |
|  | 7 (Special Education, OT/PT, Psych) |
| Year of Last Major Renovation | 2000 |
| What was included in that |  |
| renovation? |  |$\quad$ Cafeteria and Windows (Partial) 9.



## James Morris School (Built 1932)

| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| PK Playscape |  | $\$ 19,935$ | $\checkmark$ |
| Exterior Cameras |  | $\$ 19,507$ | $\checkmark$ |
| Re-set Bluestone by Front Door |  |  | $\checkmark$ |
| Repair Front Sidewalks | $\$ 20,000$ |  | 2020 |
| Repave Playground Paths |  | $\$ 3,000$ | Sealed / <br> Postponed |
| Intercom / Fire-Alarm Speakers |  | $\$ 5,000$ | $\checkmark$ |
| Security Vestibule / Intrusion \& Access |  | $\$ 44,146$ | $\checkmark$ |
|  | $\mathbf{\$ 2 0 , 0 0 0}$ | $\$ 91,588$ |  |
| TOTAL |  |  |  |


| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Repaving - Front driveway | $\$ 15,000$ |  | 2020 |
| Repave \& Extend Back Parking Lot |  | $\$ 28,500$ | $\checkmark$ |
| Repaving - Side lot |  |  | $\checkmark$ |
| Repave Playground Blacktop |  | $\$ 1,998$ | $\checkmark$ |
| Repair/Replace Siding | $\$ 200,000$ |  | $\checkmark$ |
| Resurface Tile Floors (\$12 Sq Ft) |  |  | $2020(1 / 3)$ |
| Masonry Crack | $\$ 40,000$ |  | $\checkmark$ |
| Cafeteria (Dishwasher, Serving Lines) | $\$ 140,000$ |  | 2021 |
| Renovate Student Bathrooms (4) | $\$ 15,000$ |  | 2023 |
| Add Paved Path to Handicapped-Accessible <br> Swing Set and Playscape. | $\$ 410,000$ | $\$ 34,798$ |  |
| TOTAL |  |  |  |


| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Replace Windows | $\$ 500,000$ |  | $2025+$ |
| Replace Life-Skills Washer, Dryer, Refrigerator |  |  | REMOVED |
| Audio System in Cafeteria (Mic \& Music) |  |  | REMOVED |
| Replace Carpet in Library |  |  | REMOVED |
| Replace Shed with Greenhouse | $\$ 20,000$ |  | 2023 |
| Cafeteria (Fridge / Freezer) | $\$ 30,000$ |  | 2023 |
|  |  |  |  |
| TOTAL | $\$ 550,000$ |  |  |


| Total Square Footage | 37,765 |
| :--- | :--- |
| Number of Classrooms | 14 |
| Number of Additional Learning <br> Spaces (excluding Library, Gym, <br> Auditorium, Cafeteria) | Gathering Room |$|$| Small Rooms | 4 Small Rooms (OT/PT/Speech), <br> Conference Room, Psychologist |
| :--- | :--- |
| Year of Last Major Renovation | 2005 |
| Age of Furnace | 2000 |
| Age of Roof | 1 Year (Addition from 2000 Original <br> Roof) |
| Age of Windows | Various |
| Number of Windows | 21 (2000), 26 (1967), 45 (1963) |



| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Gymnasium (Painting) |  | $\$ 13,880$ | $\checkmark$ |
| Playground Fence | $\$ 10,000$ |  | 2021 |
| Exterior Cameras |  | $\$ 14,462$ | $\checkmark$ |
| Cafe Outside Steps |  | $\$ 4,800$ | $\checkmark$ |
| PreK Playground Equipment |  | $\$ 24,195$ | $\checkmark$ |
| White Boards (11 Classrooms) | $\$ 20,000$ | $\$ 37,735$ | $\checkmark$ |
| Circle Parking lot |  |  | 2021 |
| Side Vestibules/ Sinks/Faucets |  | $\$ 64,686$ | $\checkmark$ |
| Cafeteria (Fridge, Freezer, Dishwasher) |  | $\$ 16,269$ | $\checkmark$ |
| Security Vestibule / Intrusion \& Access | $\$ 30,000$ | $\$ 241,468$ | $\checkmark$ |
| TOTAL |  |  |  |

Goshen Center School (1-2 Year)

| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Floors (\$12 sq ft + 10\% Abatement) | $\$ 450,000$ |  | 2022 |
| Renovate Student Bathrooms (4) | $\$ 140,000$ |  | $2022-2023$ |
| Staff Parking Lot | $\$ 60,000$ |  | 2021 |
| Nurse's Bathroom | $\$ 30,000$ |  | Moved back |
|  |  |  |  |
| TOTAL | $\$ 680,000$ |  |  |


| Need | Cost | Actual Cost | Status |
| :--- | :---: | :---: | :---: |
| Replace Windows | $\$ 750,000$ |  |  |
|  |  |  |  |
| TOTAL | $\$ 750,000$ |  |  |



Photos Courtesy of Goshen Center School
Goshen Center School (6-10 Year)

| Need | Cost | Status |
| :--- | :---: | :---: |
| Electrostatically Paint all Lockers (at WAMOGO) | $\$ 15,000$ | 2021 |
| Generator (at WAMOGO) | $\$ 50,000$ | 2021 |
| Central Office (Office Space) |  | $\checkmark$ |
| Exterior Lighting (at GCS) | $\$ 10,000$ | 2021 |
| Secondary "Field Trip" Van / Short Bus | $\$ 30,000$ | $\checkmark$ |
| New Middle School Entrance / Project | $\$ 30,000$ | 2021 |
| HS SPED Greenhouse | $\$ 20,000$ | 2020 |
| Generator (at JMS) | $\$ 80,000$ | 2020 |
| Tennis Court Repair/ Replace (GCS) | $\$ 125,000$ | 2021 |
| AG-SCI New Barn | $\$ 360,000$ |  |
| TOTAL |  |  |



## Living

## Forward

